

# Investor Presentation

July 2025

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**TRANS-OIL**  
Group of Companies

# I. Key Highlights

# Key recent developments since November 2024



## Successful Refinancing and Debt management:

- The Group refinanced its \$500 million 5-year Eurobond due 2026 with a new \$550 million 11.125% notes due 2029, strengthening its debt profile and extending maturities.
- In March, on the back of the strong secondary trading performance, the Group has tapped its existing US\$550m 11.125% due Nov-29 bond with US\$100m tap at 10.444% yield.

**Acquisition of Frial SA:** In October 2024, Global Grain International, a subsidiary of the Group, signed an agreement to acquire Frial SA. The purchase was financed through approximately EUR 19.9 million in borrowings and approximately EUR 7.1 million in cash. The Group has received all necessary regulatory approvals from Romanian authorities, with transaction closing expected early July 2025.

**Potential Strategic Investment:** On February 20, 2025, the investment committees of Proparco and FMO approved a potential equity investment, subject to concurrent investment by SALIC. Discussions with SALIC and their affiliate are ongoing. If SALIC withdraws, the Group will explore alternative arrangements with Proparco and FMO. The Group's capital expenditure plans remain unaffected, with alternative financing options available. Shareholders have also other avenues to tap into should this transaction not happen.

**Operational Update Published:** The Group maintained robust export activity, processing and trading significant volumes despite market challenges. Sunflower seed stock sales were optimized to capture higher margins, and the Group remains well-positioned to benefit from an expected market recovery. Strategic asset utilization and cost efficiencies supported resilience.

**S&P Rating Upgrade:** In November 2024, S&P upgraded the Group's rating to B with a stable outlook, following the successful bond refinancing. The Group demonstrated strong capital markets access and continues to maintain stable credit metrics with positive free operating cash flow projections.

**ESG Developments:** The company is undergoing its annual review cycle with Sustainalytics and has decided to obtain an ESG score from a major ESG provider, further strengthening its sustainability commitments.

# Trans-Oil at a glance



**A leading agro-industrial business in CEE**

**#1**

**originator, processor and exporter** of agri-commodities in Moldova

**CEE**

**strong presence** in origination and processing in Romania, Serbia and other CEE countries



**Vertically-integrated business** with control over the entire value chain

**46 silos & 5 ports**

**unique** in-hand and Danube waterway infrastructure

**5**

**modern crushing and refining plants** with crushing capacity of ca. 4.2k MT/day

**own fleet**



**Strong international client base** in Europe, Black Sea Area<sup>1</sup>, Mediterranean and MENA<sup>2</sup>



**Sustainable market leading margins:** gross profit margin 15% and EBITDA margin 11%



**Sustainable leverage:** adj. Net Debt<sup>3</sup>/ EBITDA at 2.0x and FCCR<sup>4</sup> at 2.1x

**Credit ratings**

**Fitch Ratings**

**B+ (Stable)**

**S&P Global Ratings**

**B (Stable)**

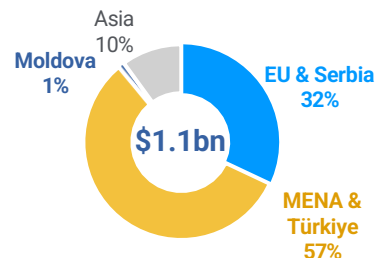


**2.5m MT**  
Total sales volume in H1 2025

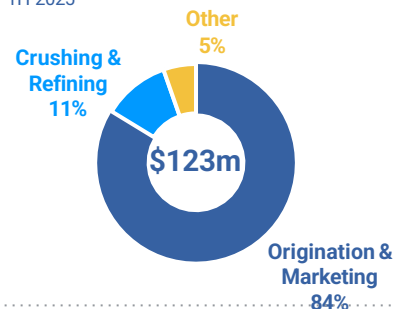


**196k MT**  
Total crushed volume in 1H 2025

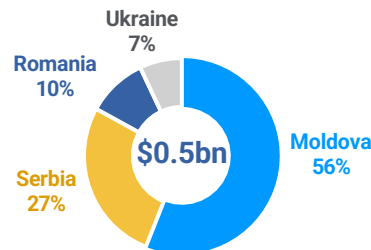
**Revenue by geography<sup>5</sup>**  
1H 2025



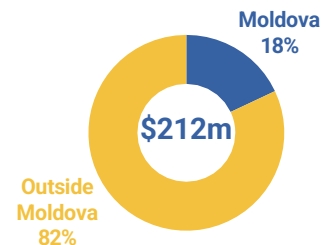
**EBITDA by segment**  
1H 2025



**Non-current assets by location**  
2023/24



**EBITDA by geography<sup>6</sup>**  
1H 2025



Notes: 1 – Includes Romania, Moldova, Serbia, Ukraine and Türkiye; 2 – Includes Iraq, Lebanon, Egypt, UAE, Oman, Saudi Arabia; 3 – Net Debt excl. 75% Readily Marketable Inventories (RMI) and non-interest bearing subordinated shareholder loan; 4 – Calculated as EBITDA for the financial year divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs); 5 – by country of sale; 6 – by country of sourcing and crushing; Trans-Oil Group includes Aragvi Holding International Ltd together with all its subsidiaries



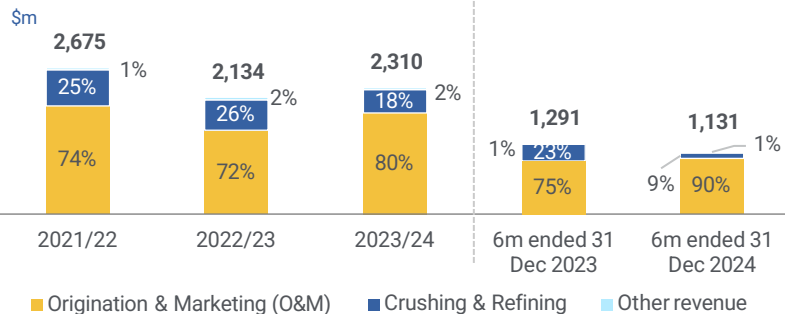
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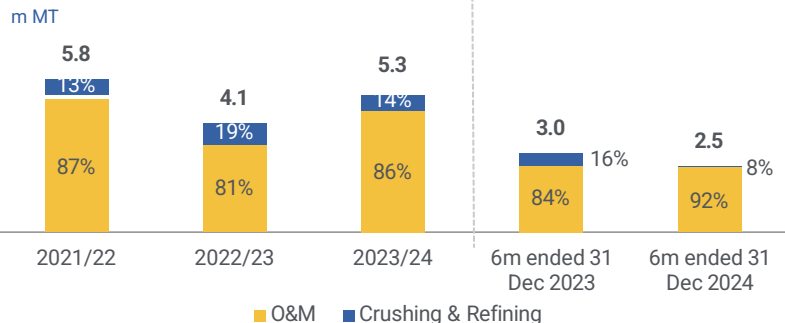
# 1H 2025 financial highlights



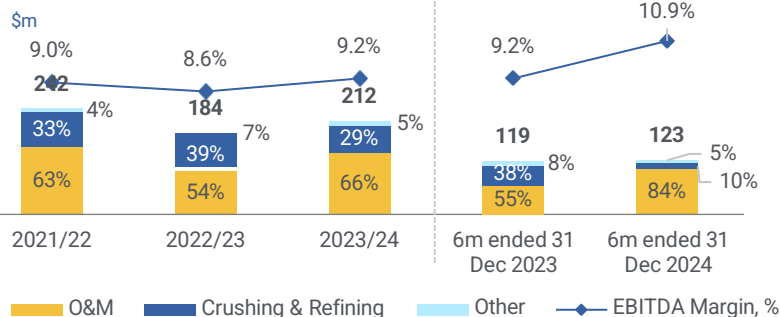
## Revenues



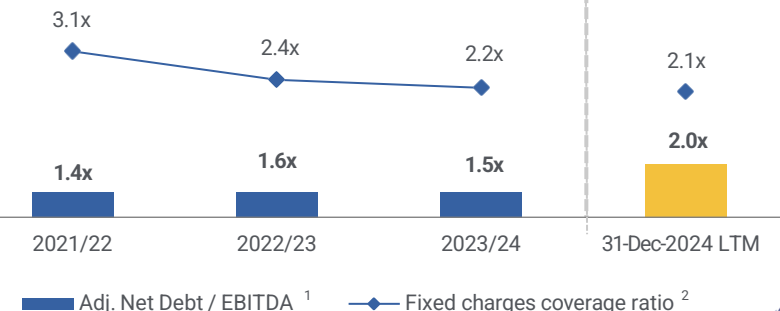
## Volumes



## EBITDA

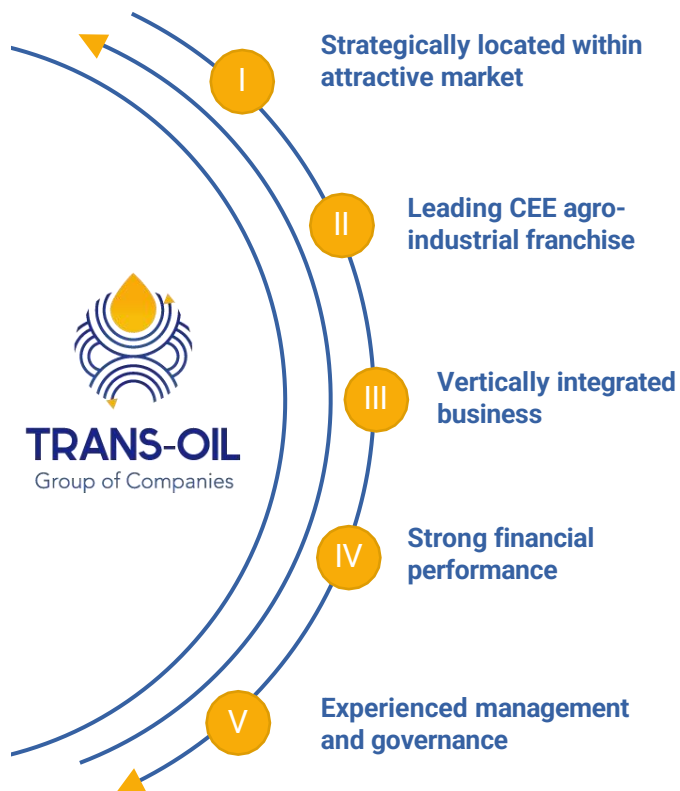


## Sustainable leverage and FCCR



Source: Financial reports. Note: 1 – Net Debt excluding 75% RMI and non-interest bearing subordinated shareholder loan; 2 – Calculated as EBITDA for the last twelve months divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs)

# Key investment highlights



- Well-positioned in the Black Sea region to serve **1bn+ population with growing consumption**
- **Well-diversified international marketing** between Europe and rapidly growing MENA markets
- Export business with **hard currency revenue**
- Access to **broad commodity base** and **wide end-consumer markets in CEE**
- **Prudent expansion** of operations in origination, logistics and processing within the Danube region
- **Unique in-land and waterway infrastructure** provide long-term competitive advantage
- Efficient **vertically integrated business** from origination, processing to international marketing
- **High origination / crushing margins** through direct access to farmers and stringent cost control within own infrastructure
- **Well invested modern facilities** with potential to further grow capacity utilization
- **Stable growth** with 3% EBITDA yoy growth
- **Market leading margins** (gross profit margin 15% and EBITDA margin 11%<sup>1</sup>)
- **Healthy balance sheet and leverage** (Adj. Net debt<sup>2</sup> / EBITDA 2.0x as of 31 December 2024)
- **Established corporate governance** with a majority of INEDs on the BoD and Oaktree Capital Management as a minority shareholder
- **Highly professional team** led by founder Vaja Jhashi for over 15 years
- **Strong commitment to the community and environment**

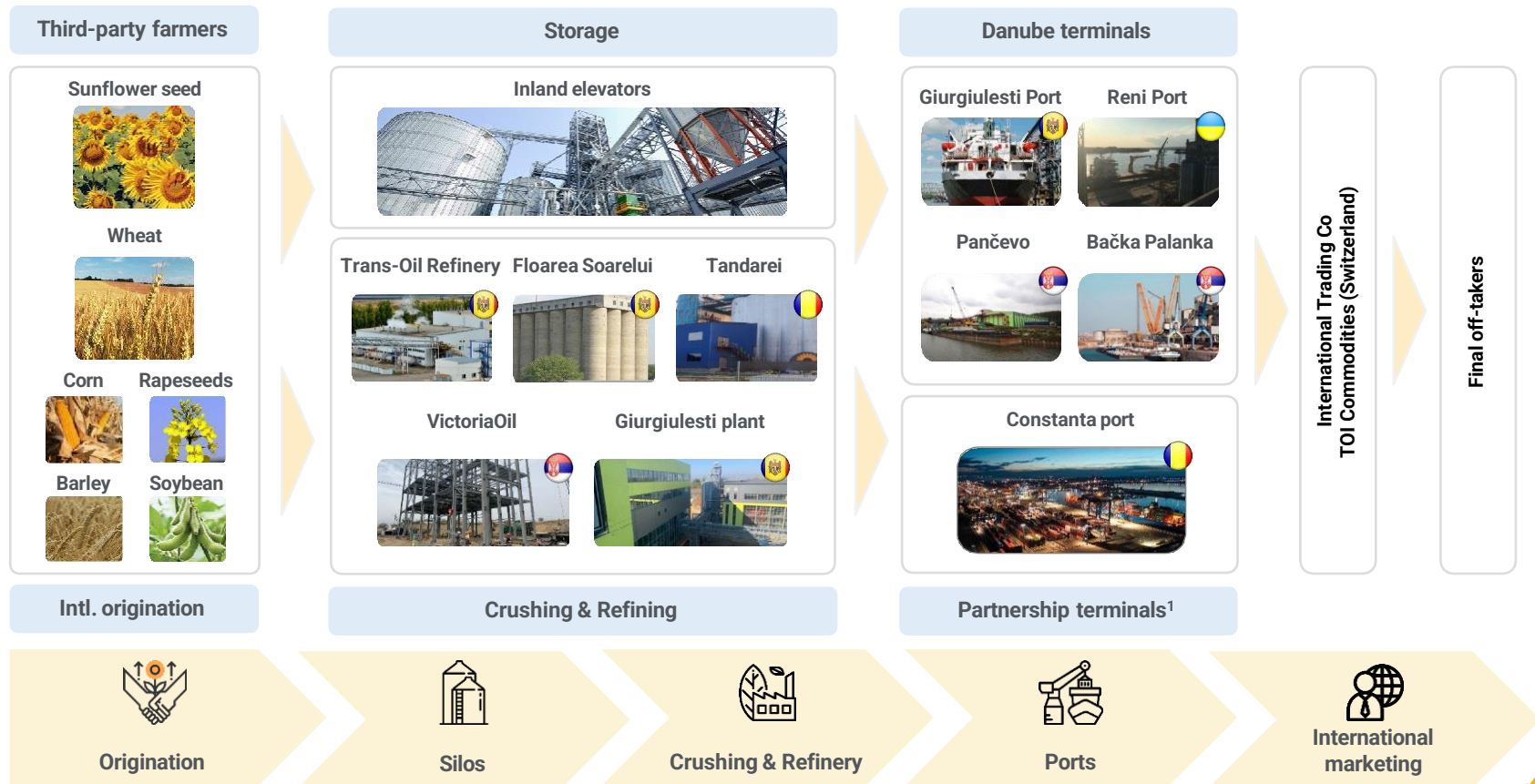




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## II. Leading CEE agro-industrial franchise

# Efficient vertically integrated business



Notes: 1 -Frial SA terminal acquired in October 2024, expected to be consolidated into the Group in Q2 2024/25

# Established operations and strategic asset positioning



Access to broad commodities base enjoying higher crop and weather risk diversification



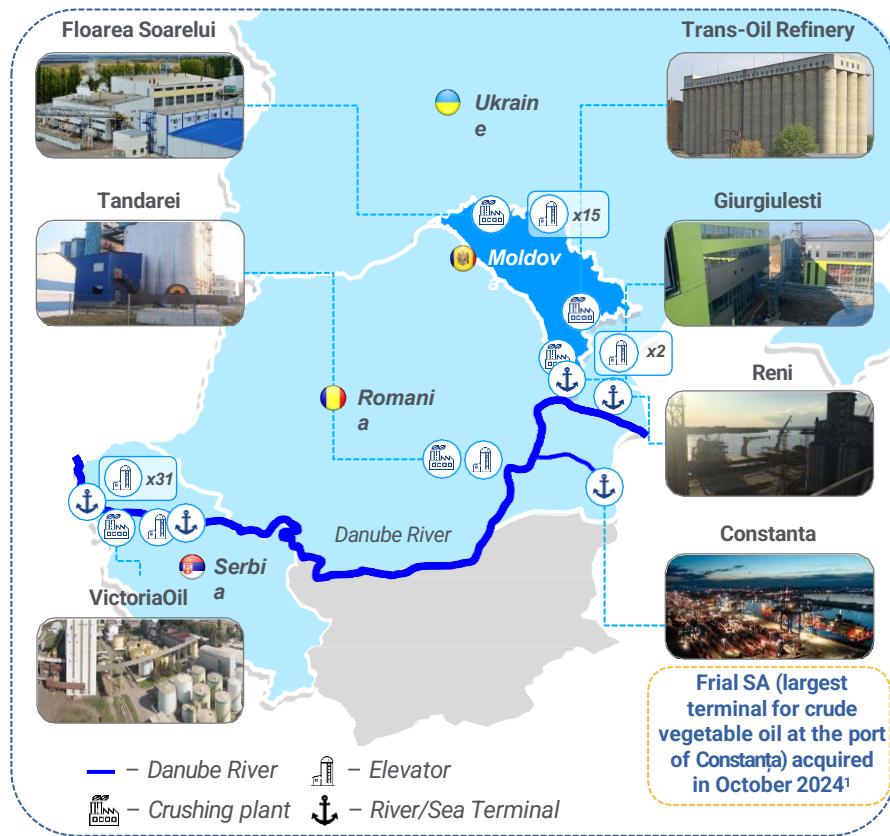
Expansion into EU and Serbia to enhance asset base and market reach



Ambitions for growth in the US and Middle East to diversify global footprint and strengthen market presence



of Group EBITDA outside Moldova



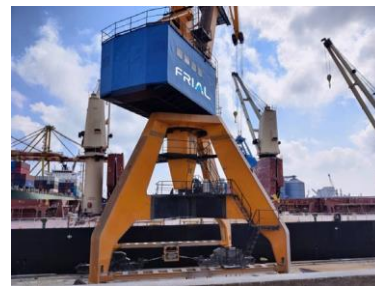
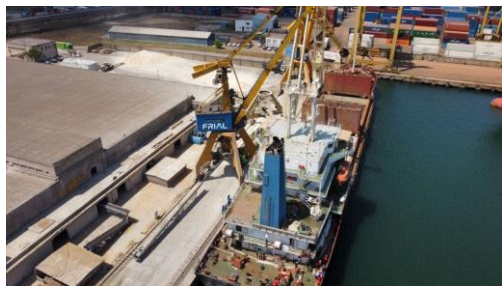
# Acquisition of Frial SA port terminal in Constanta, Romania

## Acquisition of Frial SA (October 2024):

- Global Grain International, a subsidiary of the Group, signed a sale and purchase agreement for Frial SA
- The purchase was financed through borrowings of approximately EUR 19.9 million and cash on the balance sheet of approximately EUR 7.1 million
- Currently awaiting regulatory approvals from the Romanian Foreign Direct Investment Committee and the Competition Council of Romania
- Frial SA is expected to be consolidated into the Group in FY 2024/25, subject to obtaining regulatory approvals

## Frial SA Overview:

- Frial SA operates in the port of Constanța, Romania, providing storage and handling services
- It is the largest terminal for crude vegetable oil at the port, with a terminal length of 114 meters and a depth of 8 meters, allowing the operation of ships up to 12,000 freight tonnes
- The company has a storage capacity of approximately 27.6 thousand tonnes across 7 tanks
- Frial SA specialises in loading and discharging cargo from ships, barges, vehicles and trains, and provides warehouse rental and weighing services
- The company handles a variety of goods, including general cargo and liquid products such as edible oils, with a high transfer rate of up to 200 tonnes per hour
- Its total storage capacity exceeds 70,000 tonnes, covering both liquid and grain storage

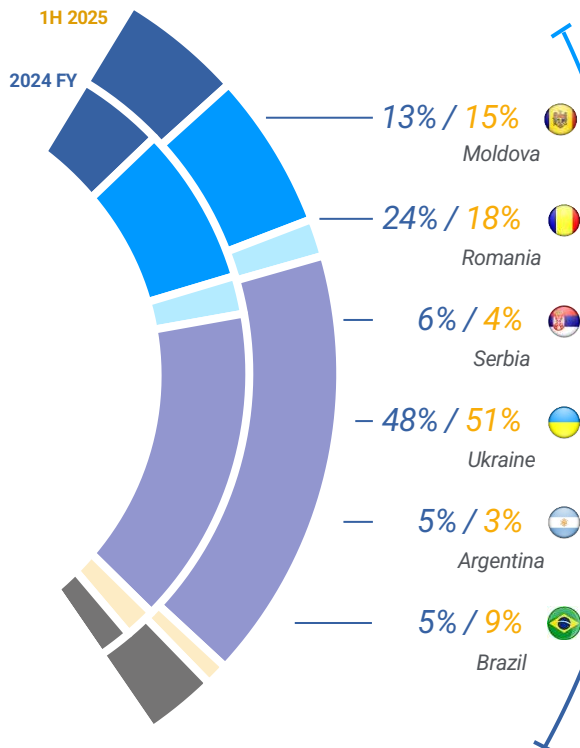




# Origination & marketing: Diversified operations support sustainable growth

## Successfully diversifying origination operations

Origination & Marketing revenue by origin, %



Origination & Marketing from CEE

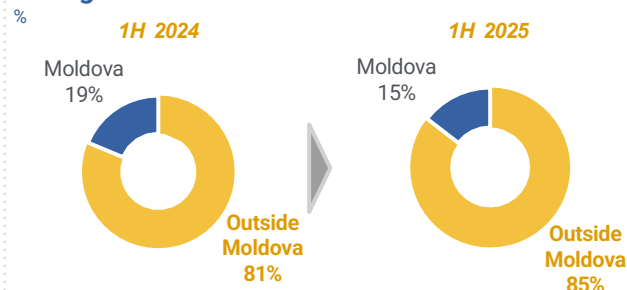
### Central-Eastern Europe<sup>1</sup>

- Maintaining market leadership in Moldova
  - Well diversified supplier base represented by major crop farmers
- Forward contracts at pre agreed price, delivery terms and delivery date
- Strong insight into local origination with existing operations in Romania and Serbia
- Vast inland and Danube waterway infrastructure

2024 FY  
90%

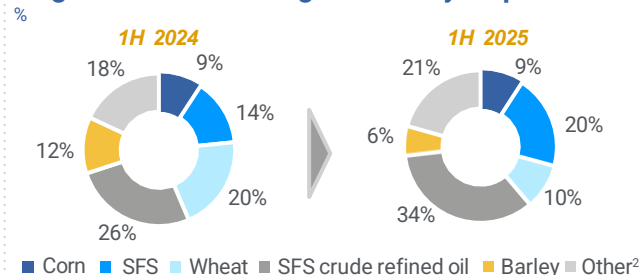
1H 2025  
88%

## Origination & Marketing revenue by geography of origin



**Maintaining strong diversification outside Moldova given drought risk occurrence in the country and region**

## Origination & Marketing revenue by crop



**Revenue diversification with the focus on a wider crop portfolio**

# Diversified geographical reach in core markets



**Diversified international customer base** allows to efficiently redirect the focus of the marketing operations



**Efficiently expanding Asia sales** via increased contract volumes with current clients and entering new markets

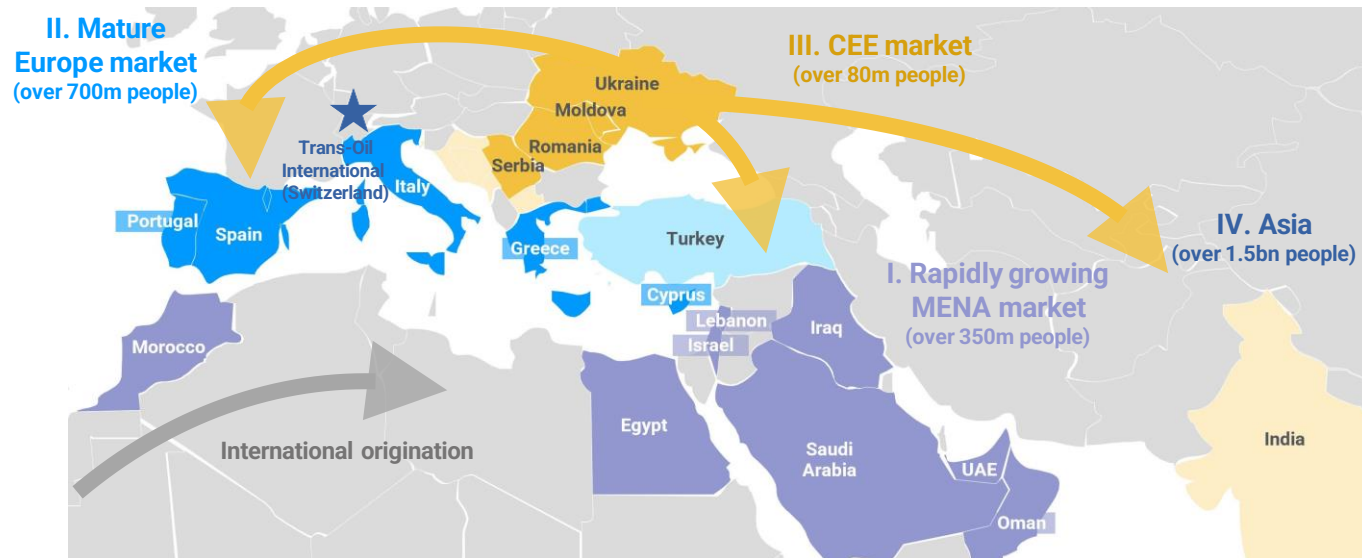


**EU Sales** sourced predominantly from Moldova / CEE under Free Trade Agreement



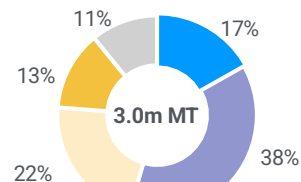
**Attractive end-consumer market in CEE<sup>4</sup>** via bottled oil production and sales

## Key sales destinations

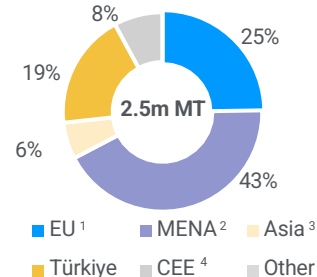


## Sales volume by geography %

1H 2024



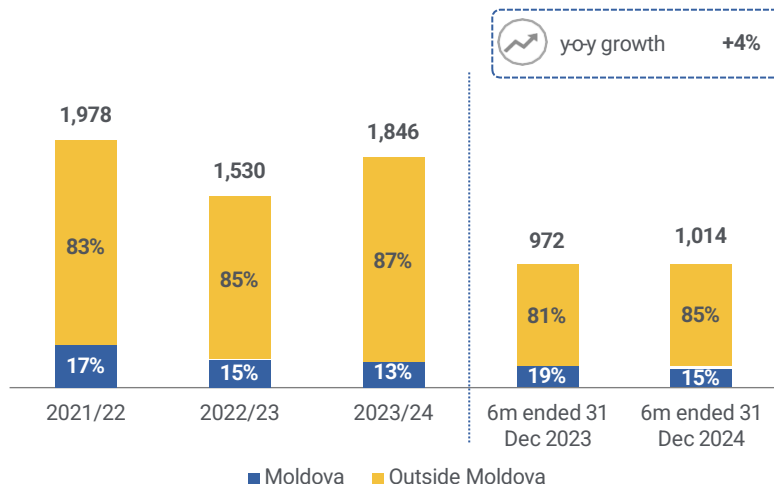
1H 2025



# Origination & marketing: Resilient revenue and EBITDA

## Origination & Marketing revenue

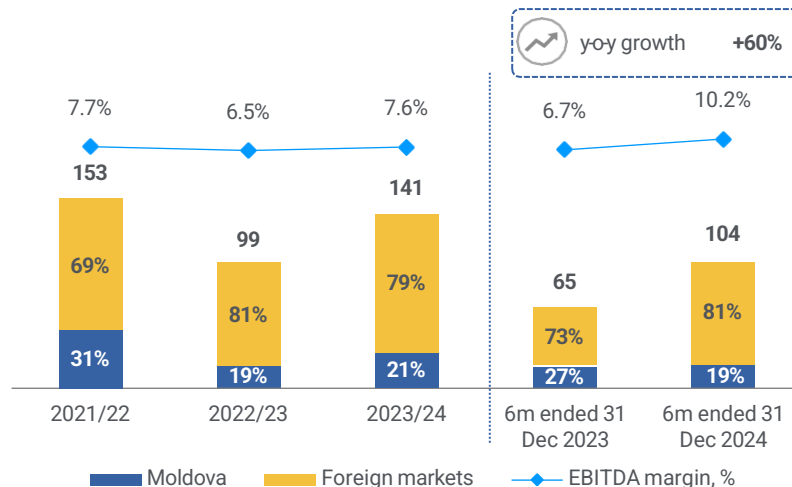
\$m (unless otherwise stated)



- Origination & Marketing revenues for 1H 2025 have seen a **4% y-o-y increase**
- The Group continued to demonstrate **strong and sustainable performance** in Origination & Marketing segment amid volatile economic environment in the region, via diversification outside Moldova

## Origination & Marketing EBITDA and margin

\$m (unless otherwise stated)



- Origination & Marketing **EBITDA continues to perform strongly** in 1H 2025
- The Group **achieved higher profitability** in Origination & Marketing segment
  - Although international operations have lower margins **it has shorter inventories / RMLs cycles**, allowing to generate substantial EBITDA on the same amount of working capital



# Crushing & refining: Modern crushing plants

## Trans-Oil Refinery



Crushing capacity:  
**48,000 MT per ½ year**



Utilization<sup>1</sup>: **25%**

## Floarea Soarelui



Crushing capacity:  
**144,000 MT per ½ year**



Bottling: **150 tonnes/day**



Utilization<sup>1</sup>: **7%**

## Tandarei



Crushing capacity:  
**78,000 MT per ½ year**



Bottling: **75k bottles/day**



Utilization<sup>1</sup>: **27%**

## VictoriaOil



Crushing capacity:  
**144,000 MT per ½ year**  
Bottling: **300k litres/day**



Utilization<sup>1</sup>: **107%**

## Crushing plant at Giurgiulesti



Crushing capacity:  
**90,000 MT per ½ year**  
**Organic high-oleic sunflower oil**



Utilization<sup>1</sup>: **0%**

## Full product range

### Crude vegetable oil

Produced from the crushing of sunflower seeds, which is subsequently sold in bulk

### Organic high-oleic sunflower oil

Obtained by purely mechanical pressing of selected oleic acid-rich SFS from controlled organic cultivation

### Refined oil

Crude oil that has gone through refining operations to remove colour, waxes and smell

### Bottled oil

Bottled into different sized plastic containers and sold both domestically and internationally

### Sunflower meal

By-product of the crushing process which is sold as a component for animal feed

## Strong bottled brands in key markets

**ISKON**

**FLORIS**

markets

Private label

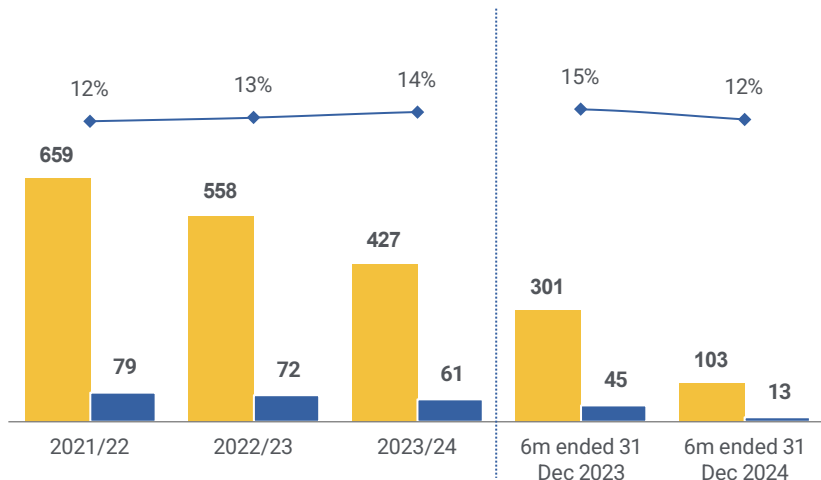


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# Crushing & refining: Strong performance and margins

## Crushing revenues and profitability

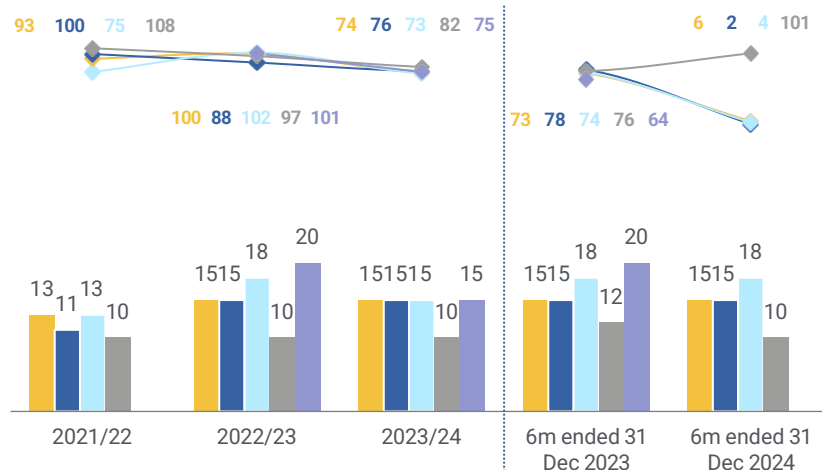
\$m (unless otherwise stated)



■ Crushing & Refining revenue  
■ Crushing & Refining EBITDA  
◆ Crushing & Refining EBITDA margin, %

## Crushing margins

\$ / MT



■ TOR crushing cost<sup>1</sup>  
■ Tandarei crushing cost  
■ Danube Oil crushing cost  
■ FS crushing cost<sup>2</sup>  
■ VOil crushing cost<sup>3</sup>  
◆ TOR net crush margin  
◆ Tandarei net crush margin  
◆ Danube Oil net crush margin

- The Group voluntarily crushed less volumes mainly due to the depressed market of sunflower seed oil. The Group considers that the sunflower seed oil market didn't reflect yet the impact of lesser harvested volumes of sunflower seeds due the drought.
- Thus, the Group management chose to sell certain sunflower seeds stocks (instead of processing it) and obtaining better margins. The Group will continue to monitor the sunflower seed oil market developments and make appropriate decision between either to crush or sell the sunflower seeds.

# Terminals & infrastructure: Developing Danube hub



## Giurgiuilesti (Moldova)



**Three loading berths**  
each 150m long



**695k MT**  
transshipment volume<sup>1</sup>



**1,600k MT/year**  
transshipment capacity



**90k MT**  
storage capacity

## Reni (Ukraine)



**Two loading berths**  
101m / 93m long



**800k MT**  
transshipment volume<sup>1</sup>



**800k MT/year**  
transshipment capacity



**73k MT**  
storage capacity

## Pančevo & Bačka Palanka (Serbia)



**Two**  
port terminals



**177k MT**  
transshipment volume<sup>1</sup>



**2,000k MT/year**  
transshipment capacity



**70k MT**  
storage capacity

## Constanta (Romania)



**Port terminal<sup>2</sup>**  
114m long



**70k MT<sup>2</sup>**  
storage capacity

- Partnership with **4 terminal operators<sup>2</sup>**
- Targeting **2,000k MT throughput** per year via partner terminals



**46 inland silos / elevators** connected to the railway network



Fleet of **75 own** and **175 (up to 300 in the peak season) rented railcars**, **30 own trucks**



**3 own river barges** (2 oil tankers & 1 dry bulk river carrier) and **2 handy-max type vessels**

Origination of grains inland Romania, Serbia and Moldova with the purpose of shipping those goods by railway, trucks and barges to Constanta Terminals and loading Panamax size vessels to final destinations



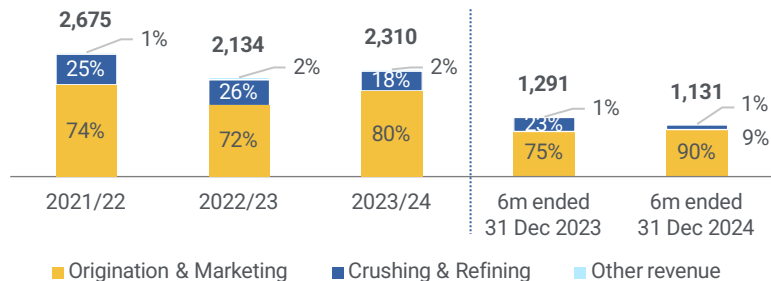
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## III. Strong financial performance

# Resilient revenue

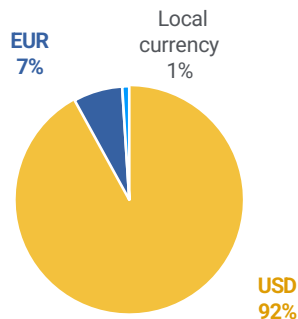
## Revenue breakdown by segment

\$m (unless otherwise stated)



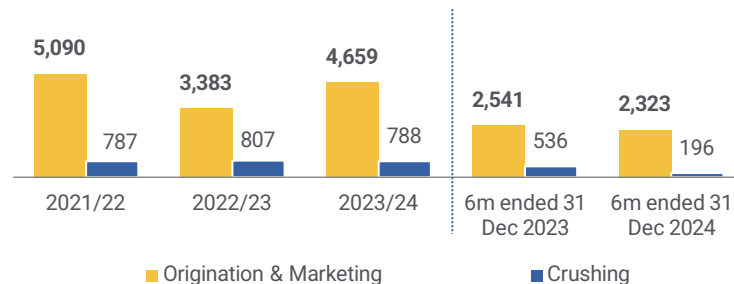
## Revenue breakdown by currency

1H 2025, %



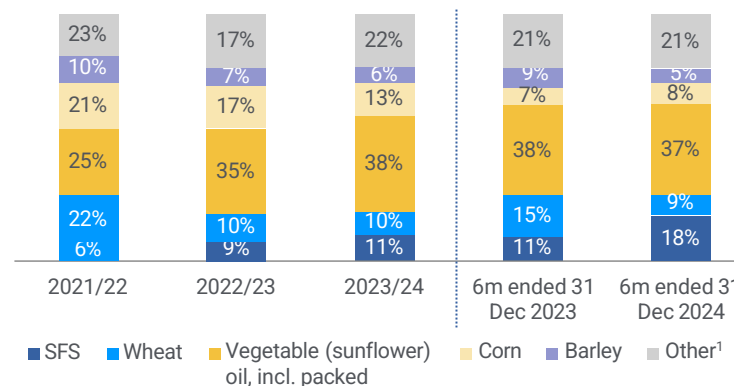
## Origination & Marketing and Crushing volumes

k MT



## Revenue breakdown by product

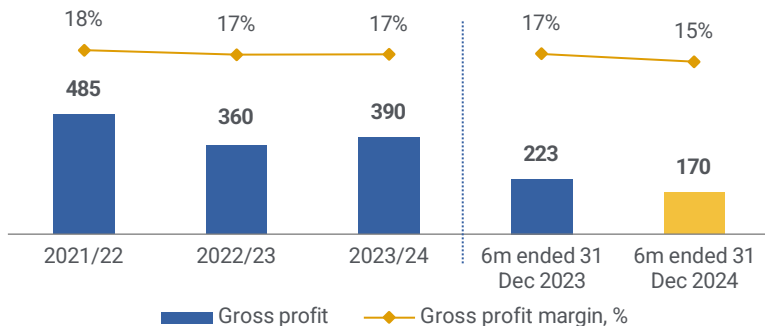
%



# High sustainable margins

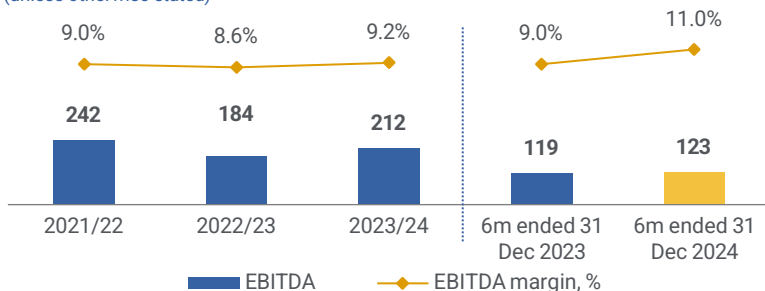
## Gross profit

\$m (unless otherwise stated)



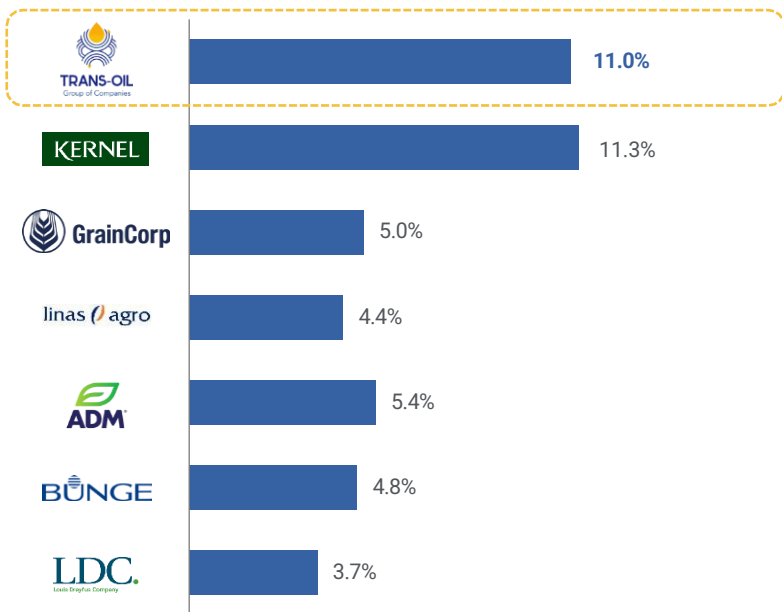
## EBITDA

\$m (unless otherwise stated)



## Gross profit and EBITDA margins vs. peer companies

2019/20 – 1H 2025 average, %



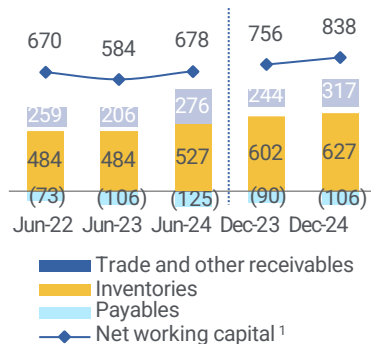
- Despite a challenging economic and geo-political environment, **the Group's EBITDA has maintained a resilient growth trajectory since 2020/21**
- The Group maintains one of the highest EBITDA margins** compared to peer companies



# Working capital

## Net working capital

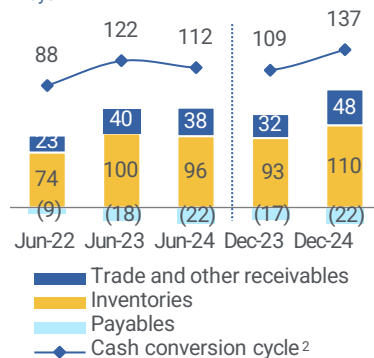
\$m



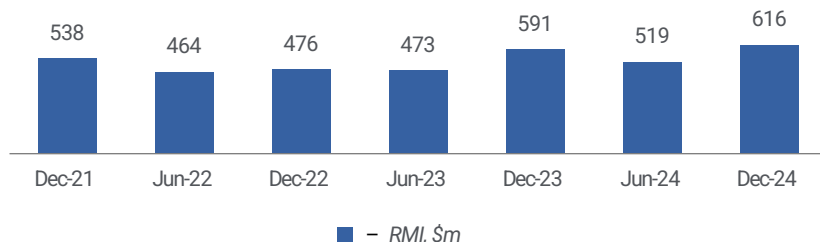
- **Cash Conversion Cycle** is calculated by adding the days inventory is held to the days receivables are collected and then subtracting the days payables are delayed

## Cash conversion cycle

Days

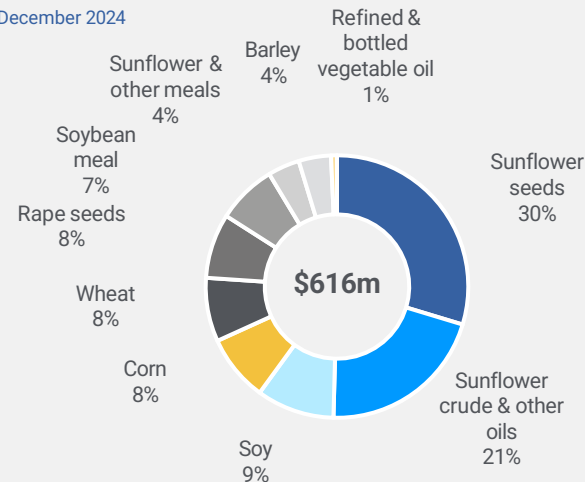


## RMI cycles



## RMI breakdown<sup>3</sup>

31 December 2024



- **RMIs are usually cyclical throughout the year** with the lowest volume in summer months and highest in November-February
- RMIs comprise **highly liquid market-grade agricultural inventories**, namely wheat, corn and other grains, oilseed, vegetable oils and meal and other agricultural commodities
- **Ca. 80% of RMIs are sold under physical forward contracts**

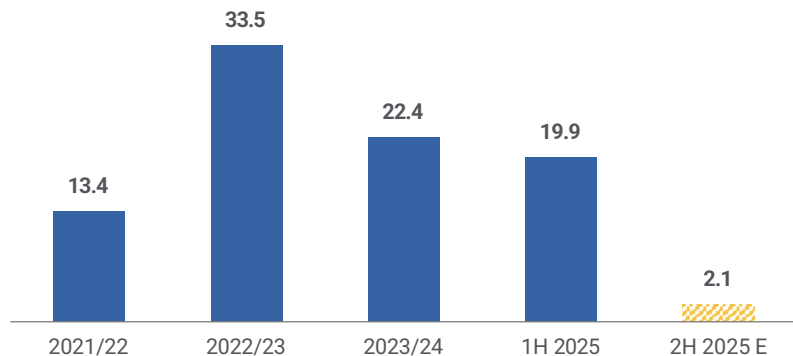
Note: 1 – Calculated as the working capital less sum of advances to suppliers and cash and cash equivalents; 2 – Calculated as the sum of the trade and other receivables conversion cycle, the inventories conversion cycle less the payables conversion cycle; 3 – Grains & Oilseeds purchased for resale and the Group's own production as per note 10 to the Group's Consolidated Financial Statements



# Continuous investments across business lines

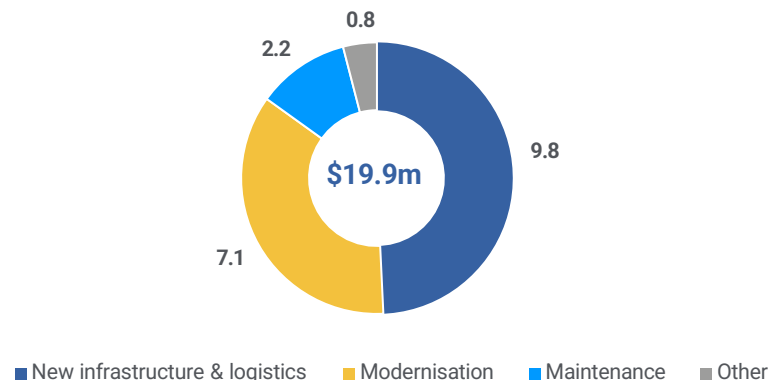
## CAPEX

\$m



## CAPEX breakdown for 1H 2025

\$m



- **Trans-Oil has actively invested across all business lines** in order to maintain and support further development of the business. CAPEX in 1H 2025 included:

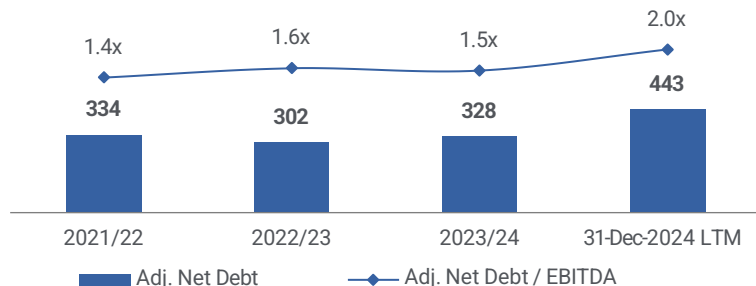
- **Modernisation of existing crushing facilities** (\$1.9m)
- **Modernisation of existing storage facilities** (\$1m)
- **Fleet modernisation** (9.8m)
- **Modernization of refining bottling** (\$4.2m)
- **Maintenance CAPEX** (\$2.2m)

# Strong credit track record

- **Trans-Oil has successfully refinanced its \$500 million 5-year Eurobond** due 2026 with a new \$650 million 11.125% notes due 2029, strengthening its debt profile and extending maturities
- **The Group has doubled the number of lending banks**, expanding from 7 banks at the time of the 2021 Eurobond issue to 14 banks by 2024
- Strong Group's debt metrics over the last several years:
  - 66% of the portfolio represents long term loans
  - Adj. Net debt<sup>1</sup> / EBITDA ratio at 1.5x in Jun-24
  - Fixed charges and Interest coverage ratios at 2.1x and 2.3x in Dec-24
- **As of 31 December 2024, adj. Net debt stood at \$443m** with total debt on the balance sheet at \$1,073,360 million. The company held \$145 million in cash and cash equivalents, \$22 million in shareholder loans, and 75% of RMIs valued at \$462 million (out of a total of \$616 million)

## Adj. Net debt<sup>1</sup> / EBITDA

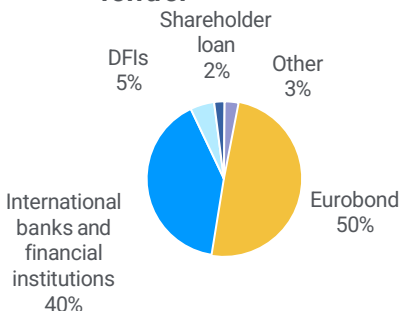
\$m (unless otherwise stated)



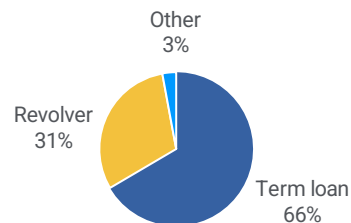
## Debt breakdown

As of 31 December 2024

### By type of lender<sup>2</sup>

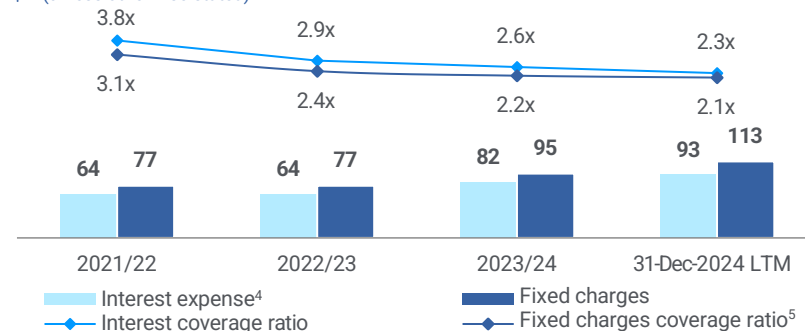


### By type of debt<sup>3</sup>



## Fixed charges and interest coverage ratios

\$m (unless otherwise stated)



Note: 1 – Net Debt excluding 75% RMI and non-interest bearing subordinated shareholder loan; 2 – International banks and financial institutions: AIK Bank, TradeX, ING, Arabank, UBS, BIC Bread, Syndicate of banks (Komercijalna, Raiffeisen, UCB and OTP); DFIs: IIB, FMO, BSTDB; Shareholder loan: non-interest bearing subordinated shareholder loan from Vaja Jhashi and OCM, with fair value adjustment; 3 – Revolver loan is represented by self-liquidating facilities; term loan includes amortising loans and loans with bullet repayment; 4 – Sum of interest expense, interest on bonds issued, lease interest expenses and amortization of bonds issued costs



**TRANS-OIL**  
Group of Companies

## **IV. Experienced management and governance**

# Trans-Oil Group history

**1997-2008**

*Launch of global marketing operations*



**2009-2012**

*Market consolidation and launch of crushing business*



**2013-2017**

*Modernization and improving profitability*



**2018-2025**

*Expansion and further vertical integration*



**Trans-Oil has been constantly growing through market consolidation and vertical integration building a leading agri-industrial business in CEE**

**1997-1998**

- Trans-Oil Ltd, a US based company, is established by Mr. James Kelley
- Trans-Oil acquires the biggest elevator in Moldova

**2004-2008**

- Mr. Vaja Jhashi acquires Trans-Oil
- Financial headquarters moves to Switzerland

**2009**

- Launch of port facilities located in Giurgiulesti International Port

**2010**

- Launch of the first crushing plant Trans-Oil Refinery

**2011**

- Acquisition of WJ Group and obtaining control over the biggest Moldovan crushing plant Floarea Soarelui

**2014**

- Acquisition of two port terminals in Reni, Ukraine

**2016**

- Expansion of port facility in Giurgiulesti

**2017**

- Launch of e-trade platform for agricultural producers

**2018-2019**

- The Group's Board of Directors appointed
- Credit ratings obtained
- Debut \$300m Eurobond issue
- Oaktree became a minority shareholder
- Acquisition of Romanian crushing plant

**2020-2022**

- Record revenues and EBITDA achieved
- VictoriaOil was consolidated into the Group
- \$400m Eurobond issue and two \$50m taps
- Acquisition of two targets in Serbia

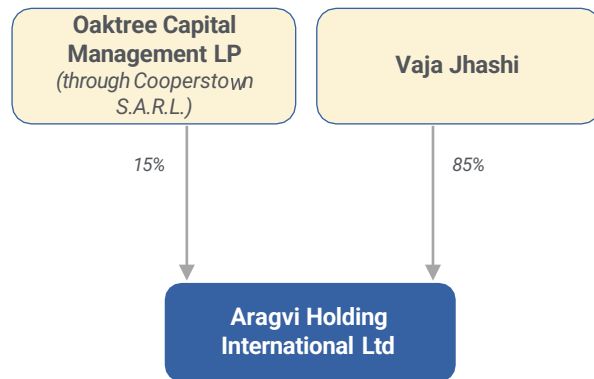
**2023-2025**

- Creation of own river fleet
- Fitch upgrade to B+ and S&P upgrade to B
- \$550m Eurobond refinancing
- \$100m tap of existing Eurobond

# High corporate governance standards

## Shareholders' structure

as of 31 December 2024



- **Oaktree Capital Management** has acquired a **12.5% interest** in Aragvi Holding International Ltd on 18 June 2019. It has
  - Oaktree Capital management is a **leading American global asset management firm** specializing in alternative investment (including private equity)
- The Company is negotiating **potential equity injections** from strategic investors to support the further development of the Group

## Board of Directors



**Vaja Jhashi**  
CEO and Founder of  
Trans-Oil Group

- Graduated from Moscow State University and Cairo University, holds MBA degree from Indiana University



**Tommy Gade Jensen**  
Non-executive Director

- Senior Advisor at Oaktree Capital Management responsible for Agri & Food sector
- Previously CEO of Bunge EMEA in 2012-2017 and held various senior management positions at Bunge since 2003



**Alain Stephane Dorthé**  
Independent Director

- Formerly Head of Credit Division, First Vice-President, at Banque de Commerce et de Placements (BCP), Genève
- Formerly Head of internal audit, Senior Vice-President at Discount Bank & Trust Company and Credit Director at UBS Zurich



**Cem Osmanoglu**  
Independent Director

- Independent financial consultant
- Formerly Head of Trade Finance Department at BCP Banque de Commerce et de Placements



**Asif Chaudhry**  
Independent Director

- Vice-President for International Programs in Washington State University
- Formerly US ambassador to Republic of Moldova in 2008-2011, Vice-President of Commodity Credit Corporation of Foreign Agricultural Services in 2006-2008

Independent Directors

# Strong international management team

29+



**Vaja Jhashi**

CEO and Founder of Trans-Oil Group

Graduated from ~~Maso~~State University and Cairo University; Holds MBA degree from Indiana University

26+



**Robert Monyak**

Deputy CEO, Head of Corporate Strategy

Previously Executive VP and Chief Lending Officer at WorldBusiness Capital  
Graduated from Duke University; Master's degree from Columbia University (USA)

31+



**Thierry Beaupied**

Chief Operating Officer

Previously trader at Plantureaux SA, Lesieur Group and Louis Dreyfus  
Graduated from Maritime College of La Rochelle

23+



**Radu Musinschi**

Regional Director for Romania and Balkans

Previously head of acquisition/LBOs and project finance at Raiffeisen Bank Romania  
Graduated from Moldova State University; Master's degree from National School of Political and Administrative Studies in Romania; MBA at the University of Cambridge<sup>1</sup>

13+



**Oleg Lupasco**

Head of Corporate Finance

Previously finance director in media industry  
Graduated from University of Leicester (Finance); MBA degree at University of Chicago Booth School of Business

22+



**Daniel Ruiz**

Head of Global Funding and Business Development Solutions

Previously worked in BCGEE, BNP Paribas, Societe Générale  
Graduated from the University of Geneva

18+



**Procop Buruiana**

Group Head of Legal

Holds an LL.M and JD degree (Washington University in St. Louis, USA), an LL.M degree (University of Warwick, UK) and an LL.B degree (Babes-Bolyai University, Romania)

20+



**Evgeniya Ursu**

Chief of Treasury and Finance

Graduated from London Metropolitan University (Business Law); Master's degree from Maso State University/ E.I.S. (Marketing and PR); MBA from University of Chicago Booth School of Business

33+

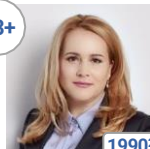


**Alex Hanson**

Chief Risk Officer

Previously Risk Director at CHS Intl.  
Has a BSc. (First Class Honours Degree) in Applied Chemistry from Kingston Polytechnic

33+



**Stela Ostrovetchi**

Head of Oil Refinery operations in Moldova

Graduated from Balti State University (Technical disciplines) and the Academy of Economic Studies in Moldova

10+



**Vitali Butnaru**

Advisor to CEO

Previously worked in Audit Department with Deloitte Central Europe  
Graduated from Academy of Economic Studies from Moldova. Member of ACCA

14+



**Sinisa Kosutic**

Head of VictoriaOil refinery

Previously worked in Credit Agricole, Komercijalna Bank  
Graduated from the University of Belgrade (Economics)



Years of experience



Year of joining the Group

# Trans-Oil's high commitment to sustainability

Annual  
Sustainability  
Reports published



## Environmental

H1 2025



Water Usage Ratio,  
*Litres/t of Output*

226<sup>1</sup>



Energy Usage Ratio,  
*Mj/t of Output*

452



Waste Recycling Rate

97%



Best practice  
**Environmental, Health  
and Safety standards** in  
place (IFC/EBRD  
compliant)

## Focus on Organic



Construction of Giurgiulesti plant for  
**premium organic SFS oil production**



Exclusive **contracts with organic  
certified farmers** in Moldova



## Employees



Employee turnover rate

17%



Employee training,  
*Hours*

9.3



Employees with  
disabilities rate

1.4%



Number of severe  
accidents in last  
*3 years / 5 years*

0/0



The **largest agro-industrial  
employer** with ca. 2,495 of  
employees across Moldova



Female  
employment rate

~27%



Number of  
fatalities in last  
*3 years*

0

## Communities



Organizing  
public events  
for children



Pre-crop loan  
facility with limit of  
**\$43m supporting  
Moldovan farmers**



~\$142m invested  
in the **local asset  
infrastructure**  
since June 2012



**Tree planting,  
antilitter activities,  
public roads repair**







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# Appendix

# Key financial indicators

## Balance sheet

\$m (unless otherwise stated)	2021/22	2022/23	2023/24	6m ended 31 Dec 2023
Property, plant and equipment	407	467	468	470
Intangible assets and Goodwill	51	51	51	51
Inventories	484	484	527	627
Forward contracts	31	112	106	103
Trade receivables and advances	380	376	472	576
Cash and cash equivalents	79	68	134	145
<b>Total assets</b>	<b>1,432</b>	<b>1,558</b>	<b>1,757</b>	<b>1,972</b>
Borrowings	780	744	873	1,073
<i>incl. Shareholder's loan</i>	19	19	21	23
<i>incl. Bonds issued and Bond premium</i>	490	492	495	531
Deferred tax liabilities	33	34	35	33
Advances received	0	0	0	0
Trade and other payables	73	106	125	106
Other liabilities	24	37	24	30
<b>Total liabilities</b>	<b>909</b>	<b>922</b>	<b>1,057</b>	<b>1,242</b>
<b>Total equity</b>	<b>523</b>	<b>636</b>	<b>701</b>	<b>730</b>
<b>Total equity and liabilities</b>	<b>1,432</b>	<b>1,558</b>	<b>1,757</b>	<b>1,972</b>

### Key financial indicators

Net Debt, \$m	701	676	739	929
Adjusted Net Debt, \$m	334	302	328	443
RMIs, \$m	464	473	519	616
75% of RMIs, \$m	348	355	389	462

## Income statement

\$m (unless otherwise stated)	2021/22	2022/23	2023/24	6m ended 31 December		
				2023	2024	LTM
Revenue	2,675	2,134	2,310	1,291	1,131	2,150
Gross profit	485	360	390	223	179	337
margin, %	18%	17%	17%	17%	15%	16%
Other income	17	10	9	6	2	5
Selling and distribution costs	(240)	(175)	(173)	(97)	(38)	(114)
General and administrative expenses	(23)	(26)	(29)	(16)	(16)	(29)
Other gains / (losses), net	(7)	(9)	(9)	(6)	(8)	(11)
Operating profit	232	160	188	110	110	188
Finance income and costs, net, of which:	(65)	(68)	98	52	72	118
Interest expense	(64)	(64)	82	38	49	93
Fixed charges	(77)	(77)	95	43	61	113
Profit before income tax	167	92	89	58	38	70
Profit for the year	148	73	68	52	33	48
EBITDA	242	184	212	119	123	216
margin, %	9%	9%	9%	9%	11%	10%

### Key financial ratios

Adjusted Net Debt / EBITDA, x	1.4x	1.6x	1.5x	1.9x	2.0x	2.0x
Interest coverage ratio, x	3.8x	2.9x	2.6x	3.2x	2.5x	2.3x
Fixed charges coverage ratio, x	3.1x	2.4x	2.2x	2.8x	2.0x	2.1x

# Working capital: Readily marketable inventory (RMI) concept



**RMI concept is being widely used by commodity trading companies**



**RMI usually includes agricultural commodities and their derivatives (e.g., vegetable oils, meal, grains, oil seeds, etc.) that have been purchased or produced with the intent to be sold**



**In order to be treated as RMIs, inventories must meet the following criteria:**

- ✓ The inventory is "pre-sold"
- ✓ The inventory could realistically be liquidated within 30 days (whatever the ultimate terms of the trading position)
- ✓ The inventory is not held for processing purposes
- ✓ The proceeds of any inventory liquidation are used for debt repayment
- ✓ These are regularly traded on international markets and current prices can be obtained from market data

**RMIs are also considered as readily convertible into cash**

**Given the nature of our business and the fact that our traded commodities portfolio exactly meets the prerequisites of RMIs concept, the Group applies the same concept**

# Working capital: Adjusted net debt concept

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- Given the limitations of commodity trading companies' public and global capital disclosures, their relative short history on global capital markets and the complexity of their businesses, **the concept of adjusted net debt has been introduced and widely used**
  - ✓ We believe that commodity traders' capital structure can raise confidence-sensitivity risks in certain scenarios, by making creditors more inclined to overreact to the size of their debt exposure
  - ✓ The concept of Adjusted net debt aims to help creditors better assess the credit risks related to the commodity trading business



- **In order to properly determine the debt nature and debt repayment capacity of commodity trading companies, certain amount of RMIs is being deducted from the total debt**



- **Such netting is made against the total debt, not just short-term debt that is actually used by commodity traders in most cases to finance RMIs**
  - ✓ In order to account for any margin losses in case of inventory accelerated liquidation we apply a discount of 25% to the RMIs for the purpose of determining net debt position