

# Investor Presentation

October 2023

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**TRANS-OIL**  
Group of Companies

# I. Key Highlights & Recent Developments

# Trans-Oil at a glance



**A leading agro-industrial business in CEE**

**#1** *originator, processor and exporter* of agri-commodities in Moldova

**CEE** *strong presence* in origination and processing in Romania, Serbia and other CEE countries



**Vertically-integrated business** with control over the entire value chain

**46 silos & 4 ports** *unique* in-land and Danube waterway **infrastructure**

**5** *modern crushing and refining plants* with crushing capacity of ca. 4.2k MT/day

**own fleet** of railcars, trucks and river barges



**Strong international client base** in Europe, Black Sea Area<sup>1</sup>, Mediterranean and MENA<sup>2</sup>



**High sustainable growth** with 40% revenue and 25% EBITDA CAGR since 30 June 2019



**Healthy leverage** with adj. Net Debt<sup>3</sup>/ EBITDA at 1.6x and FCCR<sup>4</sup> at 2.5x

**Credit ratings**

**Fitch Ratings**

**B (Stable)**

**S&P Global Ratings**

**B- (Stable)**



**\$2.1bn**  
Revenue in 2022/23



**\$636m**  
Total equity  
(30 Jun 2023)



**\$184m**  
EBITDA in 2022/23



**\$88m**  
FCF in 2022/23<sup>6</sup>

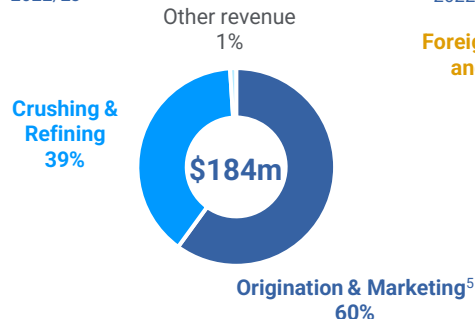


**4.1m MT**  
Total sales volume in 2022/23

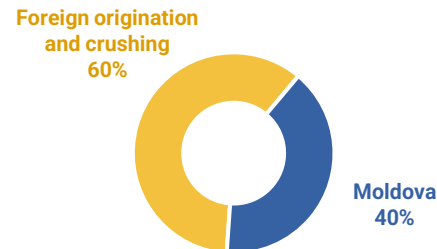


**763k MT**  
Total crushed volume in 2022/23

**EBITDA by segment**  
2022/23



**EBITDA by geography**  
2022/23



Notes: 1 – Includes Romania, Moldova, Serbia, Ukraine and Turkey; 2 – Includes Iraq, Lebanon, Egypt, UAE, Oman, Saudi Arabia; 3 – Net Debt excl. 75% Readily Marketable Inventories (RMI) and non-interest bearing subordinated shareholder loan; 4 – Calculated as EBITDA for the financial year divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs); 5 – Includes Infrastructure EBITDA; 6 – Free cash flow calculated as EBITDA adjusted for changes in working capital, tax and Capex and interest. Trans-Oil Group includes Aragvi Holding International Ltd together with all its subsidiaries

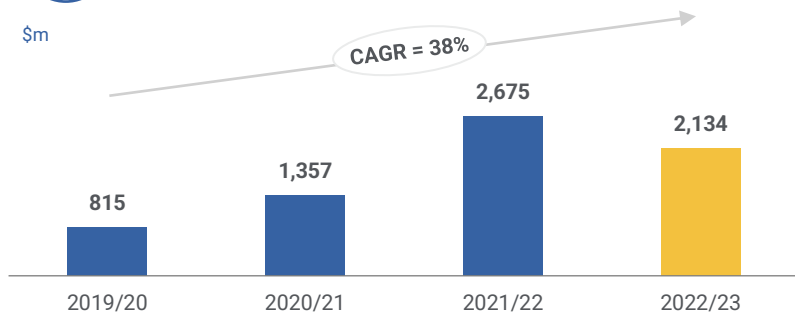
# 2023FY Financial highlights



## Revenues

\$m

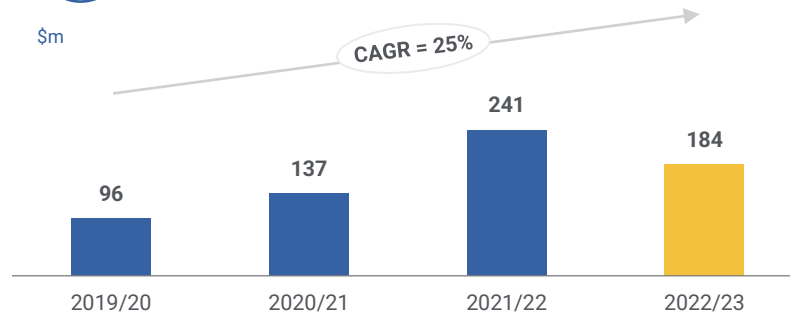
CAGR = 38%



## EBITDA

\$m

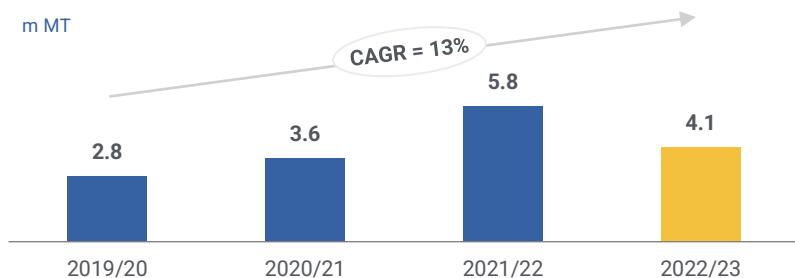
CAGR = 25%



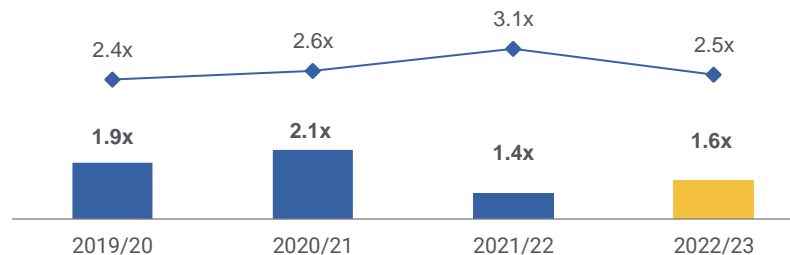
## Volumes

m MT

CAGR = 13%



## Healthy leverage and stable FCCR



■ Adj. Net Debt / EBITDA<sup>1</sup>    ◆ Fixed charges coverage ratio<sup>2</sup>

Note: 1 – Net Debt excluding 75% RMI and non-interest bearing subordinated shareholder loan; 2 – Calculated as EBITDA for the last twelve months divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs)

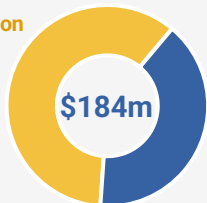
# Key developments

## 1 International diversification



EBITDA structure by geography

Foreign origination  
and crushing  
60%



\$184m

Moldova  
40%

## 2 Successful integration of the Serbian Assets



Completed acquisition & integration of the **largest silos complex** and **port terminal infrastructure** in Serbia



Consolidation of **the largest modern crushing plant in Serbia (Victoria Oil)** into the Group's business

**\$227m**

Revenue from Serbia  
in 2022/23

## 3 Investing in logistics infrastructure



Acquisition of

**\$19m**

- **3 river barges** – 2 oil river tankers (loading capacity 2,800 MT each) & 1 dry bulk river carrier (loading capacity 2,800 MT)
- **1 Handymax type vessel** (loading capacity up to 18,000 MT)

## 4 New crushing plant at Giurgiulesti (launched in September 2022)



**~\$37m**

total investments to date

**750MT/day**

Crushing



**Construction of a brand-new sunflower oil bottling line at Floare Soarelui**

**\$6m**

investments in 2022/23

# Impact of Russia-Ukraine conflict on Trans-Oil operations

1

~1.3m MT of agri commodities (SFS, corn, barley, wheat and SFS oil) were sourced from inland Ukraine



This additional volume will **support the Group's utilization rates** of its crushing plants as well as **increase international sales volumes** in 2023FY

2

Two grain terminals at the Reni port in Ukraine operate at 100%+ capacity



**800k MT**  
transshipment  
volume



**73k MT**  
storage  
capacity

3

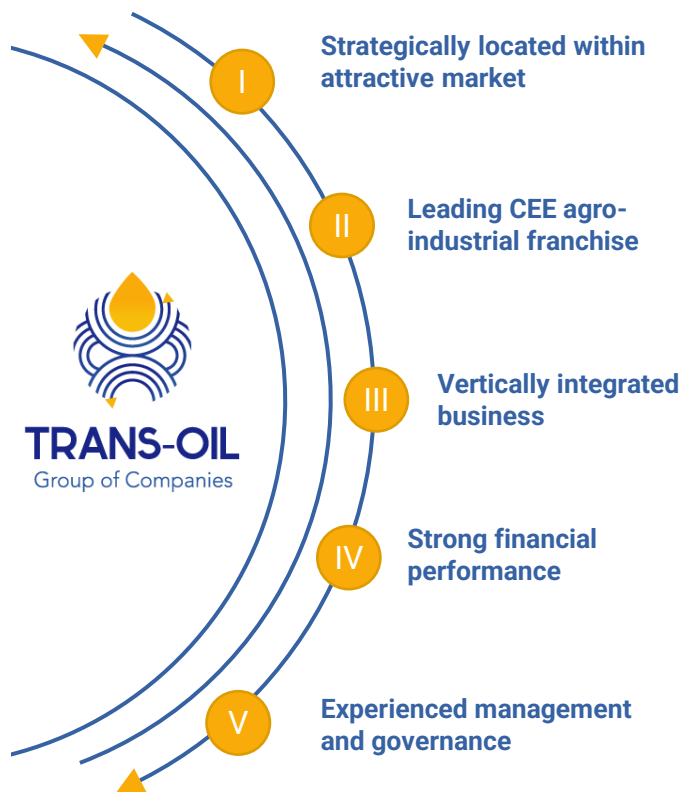
Increased demand for Danube river logistics and lower seagoing vessel capacity at Black Sea ports

- Due to Black Sea shipping limitation, Ukrainian commodities are being exported via alternative routes (e.g. by land and rivers)
- The increased volume turnover has led to shortage and increase of freight prices on both, sea and rivers

Trans-Oil has been attenuating the impact by acquiring **own and rented (paid in advance) river fleet** that would allow **to move up to 1m MT of goods per year** at competitive cost



# Key investment highlights



- Well-positioned in the Black Sea region to serve **1bn+ population with growing consumption**
  - Well-diversified international marketing** between Europe and rapidly growing MENA markets
  - Export business with **hard currency revenue**
- Access to **broad commodity base** and **wide end-consumer markets in CEE**
  - Prudent expansion** of operations in origination and processing within the Danube region
  - Unique in-land and waterway infrastructure** provide long-term competitive advantage
- Efficient **vertically integrated business** from origination, processing to international marketing
  - High origination / crushing margins** through direct access to farmers and stringent cost control within own infrastructure
  - Well invested modern facilities** with potential to further grow capacity utilization
- Robust growth** with 40% revenue and 25% EBITDA CAGR since 30 June 2019
  - Market leading margins** (gross profit margin 16.8% and EBITDA margin 8.6%<sup>1</sup>)
  - Healthy balance sheet and leverage** (Adj. Net debt<sup>2</sup> / EBITDA 1.6x as of 30 June 2023)
- Established corporate governance** with a majority of INEDs on the BoD and Oaktree Capital Management as a minority shareholder
  - Highly professional team** led by founder Vaja Jhashi for over 15 years
  - Strong commitment to the community and environment**



**TRANS-OIL**  
Group of Companies

## II. Leading CEE agro-industrial franchise

# Efficient vertically integrated business



# Expanding operations within CEE



Access to broader commodities base enjoying higher crop and weather risk diversification



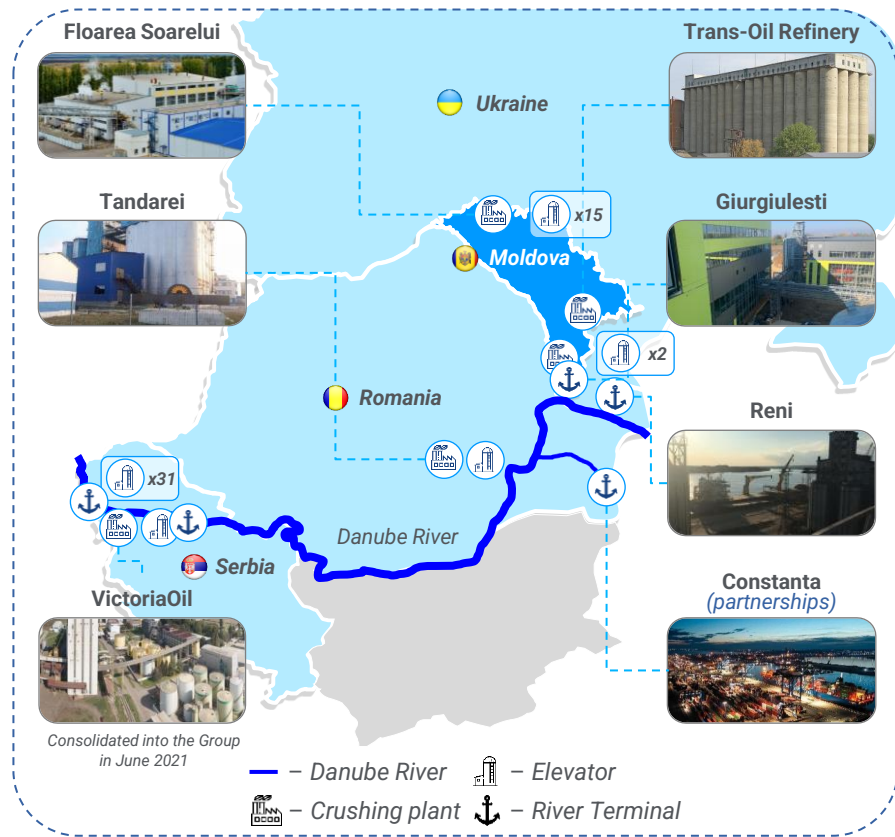
Access to wide end-consumer base at CEE (for bottled oil)



Exposure to higher-rated jurisdictions



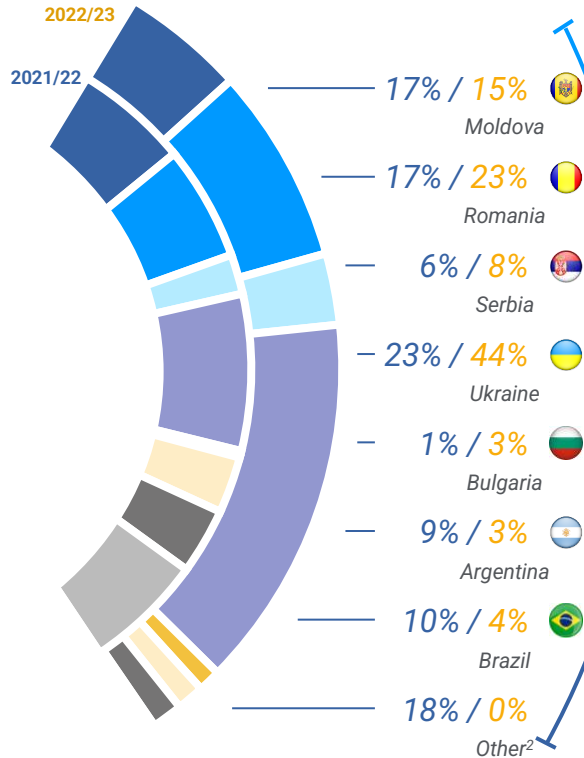
60% of Group EBITDA outside Moldova in mid-term



# Origination & marketing: Diversified operations address key risks

## Successfully diversifying origination operations

Origination & Marketing revenue by origin, %



**2021/22** **2022/23**

**64%** **90%**

### Central-Eastern Europe<sup>1</sup>

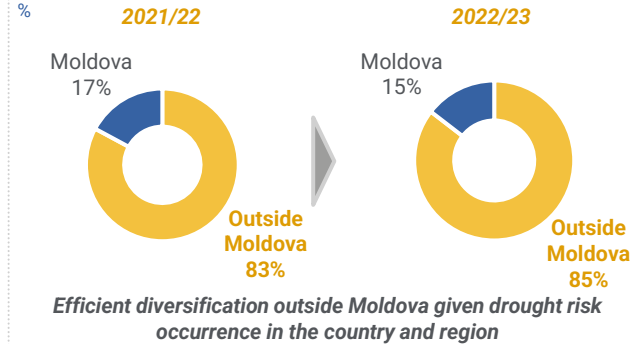
- Maintaining market leadership in Moldova
  - Well diversified supplier base represented by major crop farmers
- Forward contracts at pre agreed price, delivery terms and delivery date
- Strong insight into local origination with existing operations in Romania and Serbia
- Vast inland and Danube waterway infrastructure

**36%** **10%**

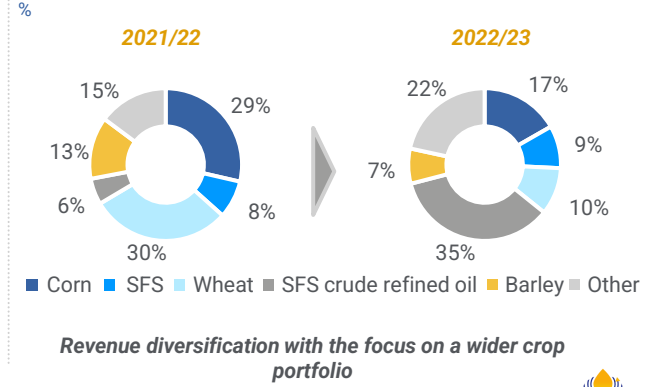
### International origination

- Incremental origination of soybean and other crops in LatAm and other regions
  - Agreements with largest LatAm originators / crop producers
- Limited exposure to price and fulfillment risks
  - FOB purchases in LatAm and CIF sales to MENA
  - No significant long or short position
- Efficient weather risk diversification

## Origination & Marketing revenue by geography of origin



## Origination & Marketing revenue by crop



# Diversified geographical reach in core markets



**Diversified international customer base** allows to efficiently redirect the focus of the marketing operations



**Efficiently expanding MENA sales** via increased contract volumes with current clients and entering new markets



**EU Sales** sourced predominantly from Moldova / CEE under Free Trade Agreement



**Attractive end-consumer market in CEE<sup>1</sup>** via bottled oil production and sales

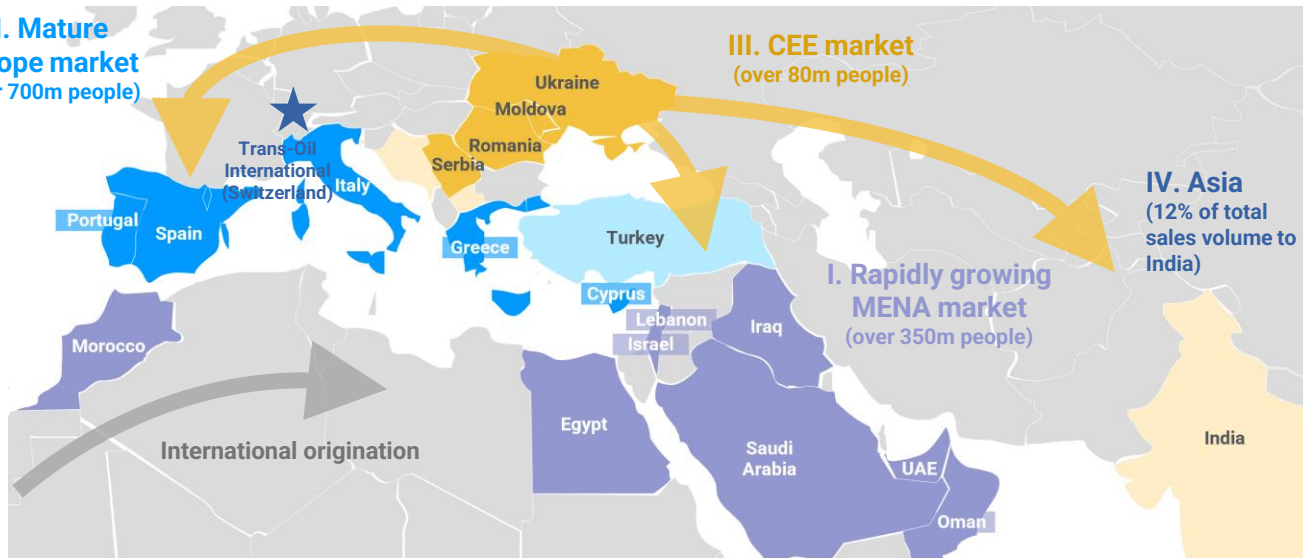
## Key sales destinations

**II. Mature Europe market**  
(over 700m people)

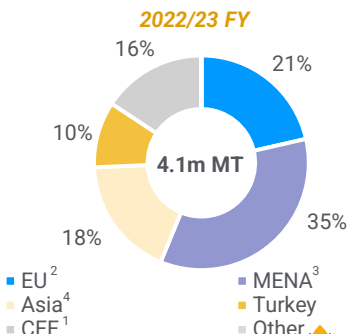
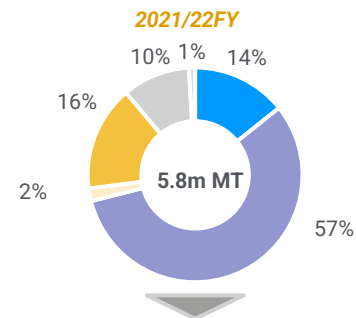
**III. CEE market**  
(over 80m people)

**I. Rapidly growing MENA market**  
(over 350m people)

**IV. Asia**  
(12% of total sales volume to India)



## Sales volume by geography %



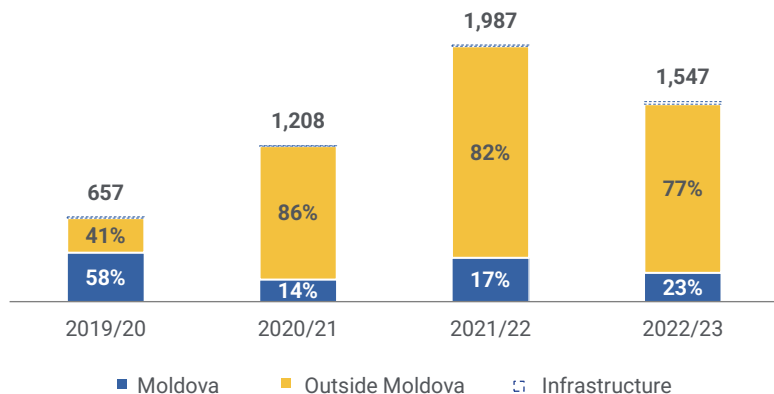
■ EU<sup>2</sup>
■ Asia<sup>4</sup>
■ MENA<sup>3</sup>
■ Turkey
   
■ CEE<sup>1</sup>
■ Other

# Origination & marketing: Resilient revenue and EBITDA

## Origination & Marketing revenue<sup>1</sup>

\$m (unless otherwise stated)

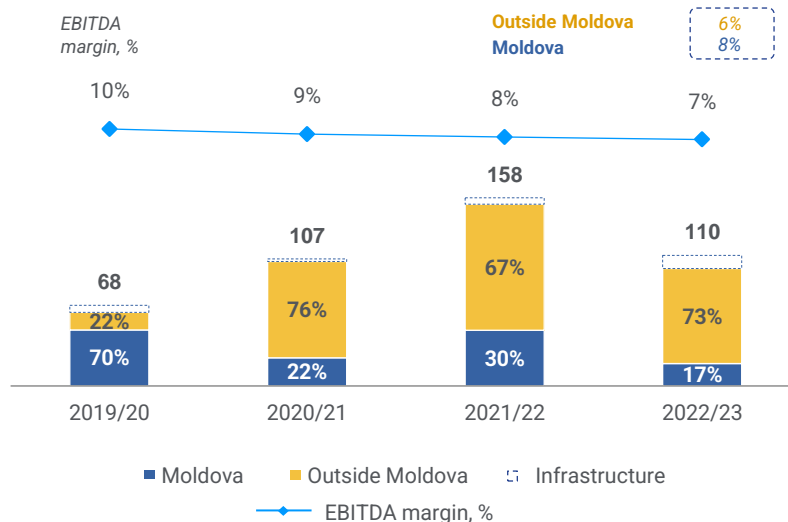
Infrastructure  
excl. incl.  
\$1,530m \$1,547m



- The Group continued to demonstrate **strong and sustainable performance** in Origination & Marketing segment amid volatile economic environment in the region, via diversification outside Moldova
- Origination & Marketing revenues have decreased in 2022/23FY due to a decrease in volumes from Russia, lower volumes from Latin America, and reduced crop production in Romania and Moldova

## Origination & Marketing EBITDA and margin<sup>1</sup>

\$m (unless otherwise stated)





- Origination & Marketing **EBITDA resilient performance** (2022/23 FY)
- The Group **maintained high profitability** in Origination & Marketing segment
  - Although international operations have lower margins **it has shorter inventories / RMI cycles**, allowing to generate substantial EBITDA on the same amount of working capital

# Crushing & refining: Modern crushing plants

## Trans-Oil Refinery





 Crushing: **400 MT/day**


 Utilization<sup>1</sup>: **89%**

## Floarea Soarelui




 Crushing: **1,200 MT/day**


 Bottling: **150 MT/day**

 Utilization<sup>1</sup>: **80%**

## Tandarei




 Crushing: **650 MT/day**


 Utilization<sup>1</sup>: **57%**


## VictoriaOil

(consolidated in June 2021)



 Crushing: **1,200 MT/day**

 Bottling: **300 MT/day**


 Utilization<sup>1</sup>: **61%**

## Crushing plant at Giurgiulesti

(launched in September 2022)



 Crushing: **750 MT/day**

 Utilization<sup>2</sup>: **36%**

**Organic high-oleic sunflower oil**

## Full product range

### Crude vegetable oil

Produced from the crushing of sunflower seeds, which is subsequently sold in bulk

### Organic high-oleic sunflower oil

Obtained by purely mechanical pressing of selected oleic acid-rich SFS from controlled organic cultivation

### Refined oil

Crude oil that has gone through refining operations to remove colour, waxes and smell

### Bottled oil

Bottled into different sized plastic containers and sold both domestically and internationally

### Sunflower meal

By-product of the crushing process which is sold as a component for animal feed

**Strong bottled brands in key markets**

**ISKON** / **FLORIS** / *Private label*

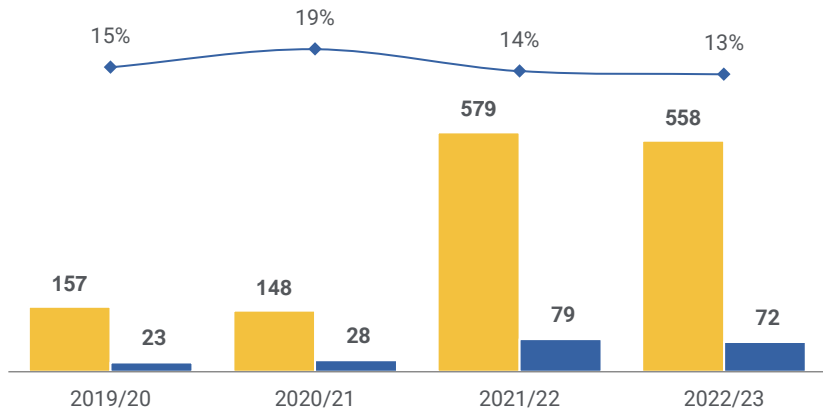




# Crushing & refining: Strong performance and margins

## Stable crushing revenues

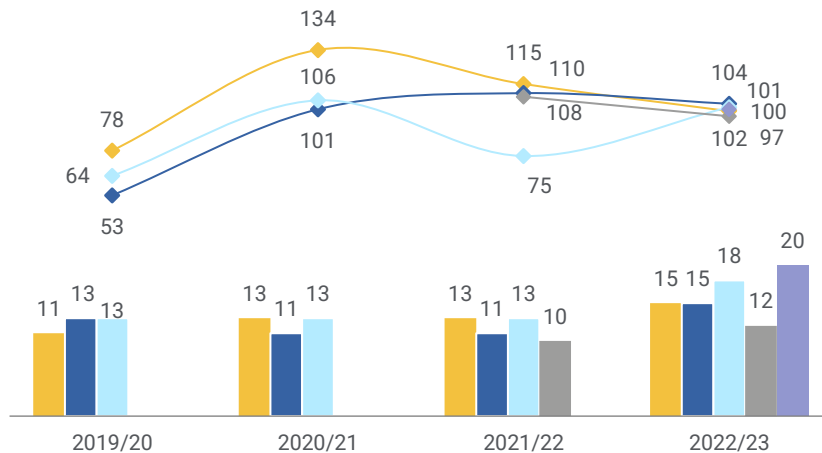
\$m (unless otherwise stated)



■ Crushing & Refining revenue  
■ Crushing & Refining EBITDA  
◆ Crushing & Refining EBITDA margin, %

## Resilient crushing margins

\$/ MT



■ TOR crushing cost<sup>1</sup>  
■ FS crushing cost<sup>2</sup>  
■ Danube Oil crushing cost  
■ VOil crushing cost<sup>3</sup>  
◆ TOR net crush margin  
◆ FS net crush margin  
◆ Danube Oil net crush margin  
◆ VOil net crush margin

- **Crushing & Refining** revenues have declined because of reduced prices for vegetable oil. This price reduction is a result of improved supply conditions in the region and higher global outputs compared to the previous year. The price has recently experienced a significant rebound due to renewed uncertainties regarding export abilities from Ukraine
- High SFS oil prices **supported the crushing segment margins** and at the same time the Group managed to **retain high operational efficiency**

# Terminals & infrastructure: Developing Danube hub



## Giurgiulesti (Moldova)



**Three loading berths**  
each 150m long



**1,486k MT**  
transshipment volume<sup>1</sup>



**1,600k MT/year**  
transshipment capacity



**90k MT**  
storage capacity

## Reni (Ukraine)



**Two loading berths**  
101m / 93m long



**800k MT**  
transshipment volume<sup>1</sup>



**800k MT/year**  
transshipment capacity



**73k MT**  
storage capacity

## Pančevo & Bačka Palanka (Serbia)



**Two**  
port terminals



**396k MT**  
transshipment volume<sup>1</sup>



**2,000k MT/year**  
transshipment capacity



**70k MT**  
storage capacity

## Constanta (Romania)



- Partnership with **4 terminal operators** at Constanta

- Service of transshipment agreements** w/o throughput obligations

- 2,000k MT throughput** per year via terminals



**46 inland silos / elevators** connected to the railway network



Fleet of **75 own and 175 (up to 300 in the peak season) rented railcars**, 30 own trucks



**3 own river barges** (2 oil tankers & 1 dry bulk river carrier) and **1 handy-max type vessel**

Origination of grains inland Romania, Serbia and Moldova with the purpose of shipping those goods by railway, trucks and barges to Constanta Terminals and loading Panamax size vessels to final destinations



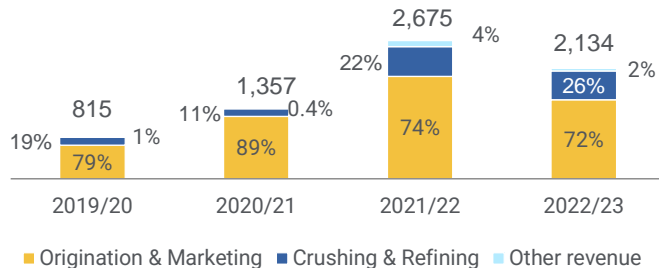
**TRANS-OIL**  
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## III. Strong financial performance

# Resilient revenue

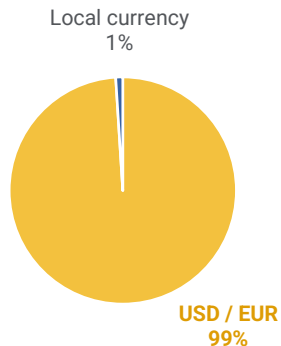
## Revenue breakdown by segment

\$m (unless otherwise stated)



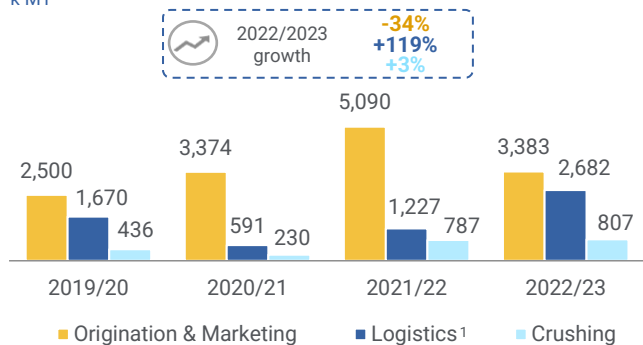
## Revenue breakdown by currency

2022/23, %



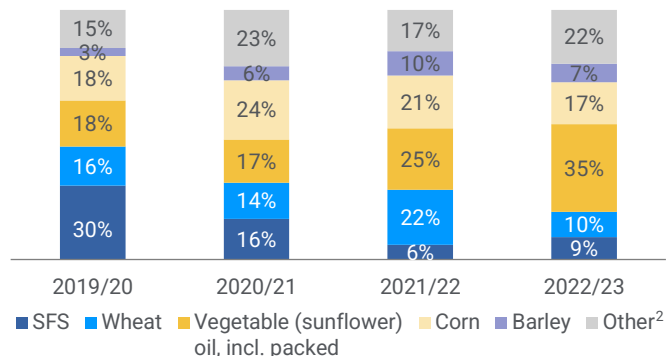
## Marketing, transshipment and crushing volumes

k MT



## Revenue breakdown by product

%



- The Group's revenue has contracted by 20% in 2023 compared to 2022

– Encouraging revenue resilience in intercompany transshipment (+119%) and crushing (+3%) segments

- 99% of revenue comes from export operations and is denominated in USD / EUR

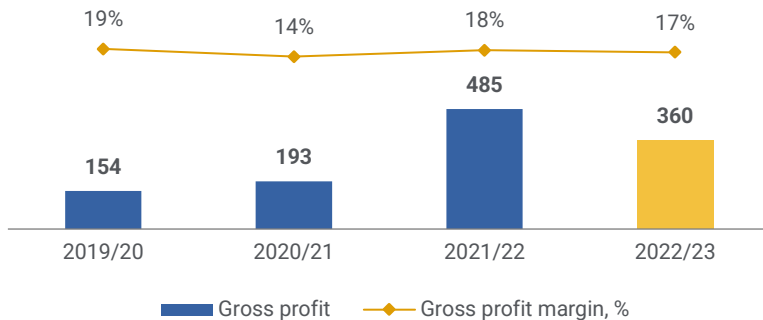
- Revenue is well-diversified across key commodities traded

- Trans-Oil has the flexibility to quickly shift its focus between business segments with higher margin, depending on market prices of crops and refined products

# High sustainable margins

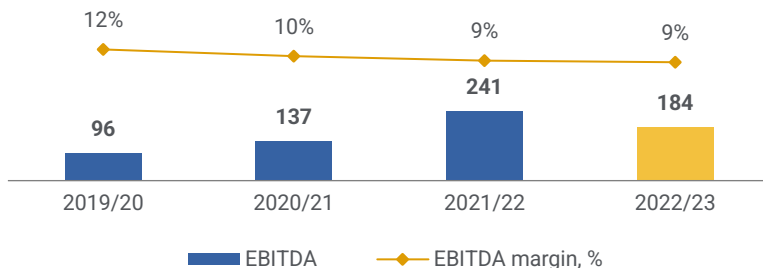
## Gross profit

\$m (unless otherwise stated)



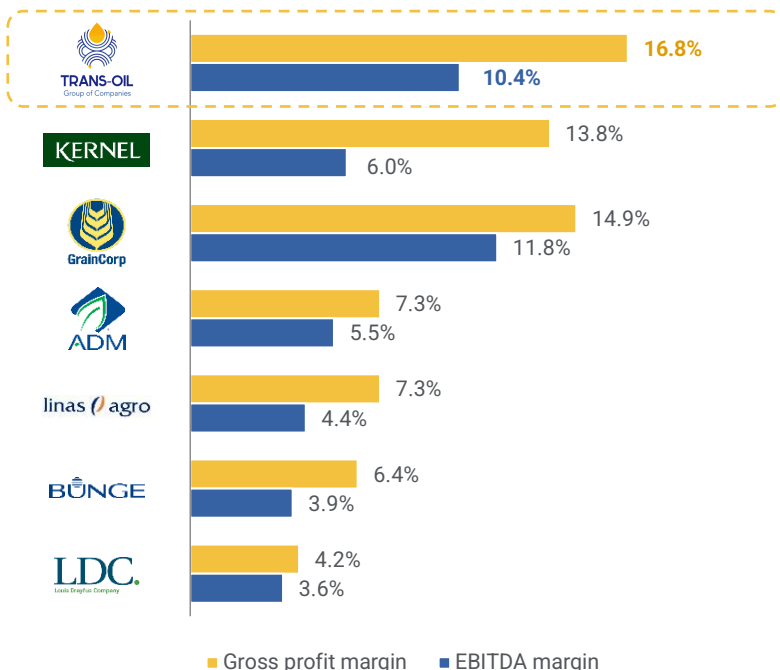
## EBITDA

\$m (unless otherwise stated)



## Gross profit and EBITDA margins vs. peer companies

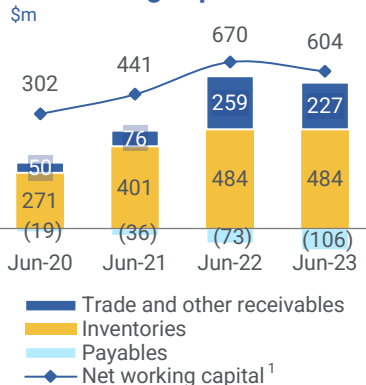
2018/19 FY – 2022/23 FY average, %



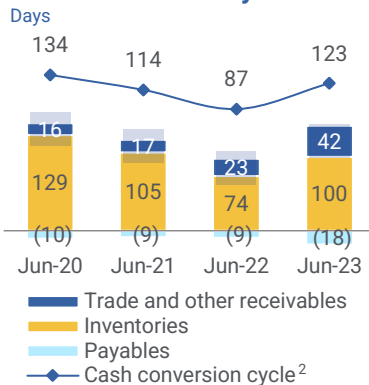
- Despite a challenging economic & geo-political environment, **the Group EBITDA has maintained a resilient growth trajectory since 2019/20**
- **The Group maintains one of the highest gross profit & EBITDA margins** compared to peer companies

# Working capital

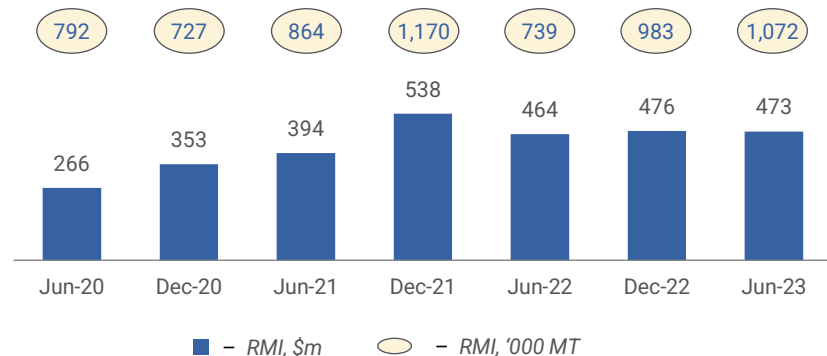
## Net working capital



## Cash conversion cycle

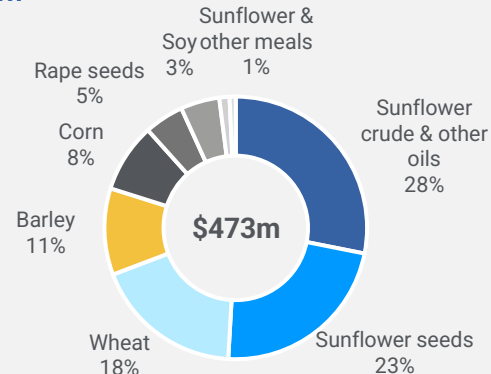


## RMI cycles



## RMI breakdown<sup>3</sup>

30 June 2023

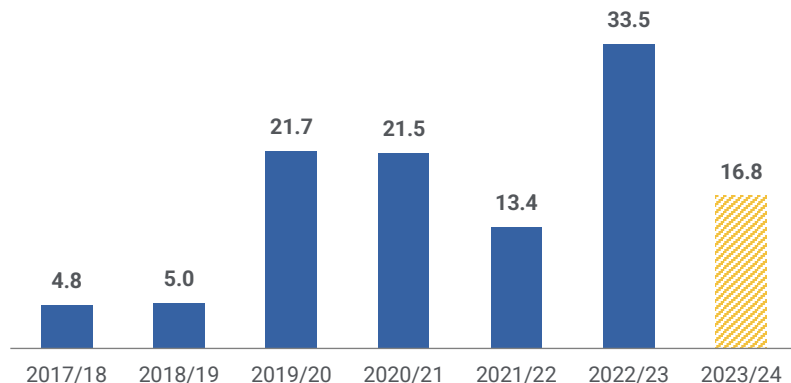


- **RMI**s are usually **cyclical throughout the year** with the lowest volume in summer months and highest in November-February
- Slower cash conversion in 2022/23 is due to a **higher proportion of domestic purchases in Moldova and Ukraine** (including SFS), which are typically held in inventory, compared to international purchases with shorter purchase delivery cycles
- RMIs comprise **highly liquid market-grade agricultural inventories**, namely wheat, corn and other grains, oilseed, vegetable oils and meal and other agricultural commodities
- **Ca. 88% of RMI**s are sold under **physical forward contracts**

# Continuous investments across business lines

## Historical CAPEX

\$m



## CAPEX breakdown in 2019/20 – 2022/23

\$m	2019/20	2020/21	2021/22	2022/23
<b>Expansionary CAPEX</b>	<b>21.2</b>	<b>20.5</b>	<b>11.9</b>	<b>29.5</b>
Existing crushing facilities (bottling)	0.0	0.0	0.0	5.8
Storage facilities	1.0	0.0	0.0	0.0
Railcars	6.9	0.0	0.0	0.0
New crushing facility (in Giurgulesti port)	0.0	20.5	11.9	4.6
River fleet	0.0	0.0	0.0	19.1
<b>Maintenance CAPEX</b>	<b>0.6</b>	<b>1.0</b>	<b>1.5</b>	<b>4.0</b>
<b>Total</b>	<b>8.5</b>	<b>21.5</b>	<b>13.4</b>	<b>33.5</b>

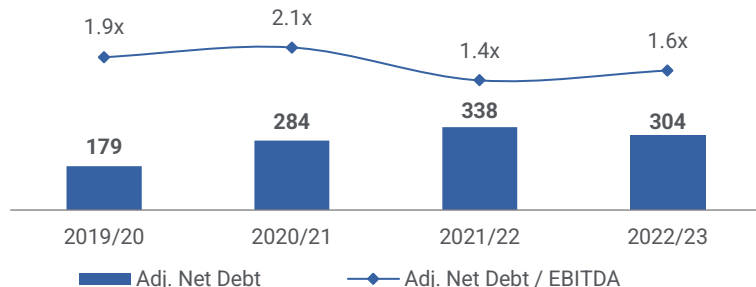
- **Trans-Oil has actively invested across all business lines** in order to maintain and support further development of the business. CAPEX for 2019/20 – 2022/23 included:
  - **Modernization of Floare Soarelui crushing facility:** construction of a brand-new sunflower oil bottling line (\$5.8m)
  - **Crushing plant in the Giurgulesti port** (\$37m)
  - **River fleet** of two dry cargo river barges, one river oil tanker and a handy-max dry cargo motor vessel (\$19.1m)
  - **Purchase of 100 new railcars** (\$6.9m)
  - **Maintenance CAPEX** (\$7.1m)
- Any expenses related to maintenance of the Group facilities are usually reflected in the Group income statement

# Strong credit track record and ongoing deleveraging

- **Trans-Oil has successfully extended existing and secured new credit facilities:** extended \$200m PXF until June 2025; signed a new committed facility for \$31m until August 2028; during the 1Q 2024FY, additional bilateral lines have been granted and renewed
- Over the last several years the Group's debt metrics have been gradually improving
  - 76% of the portfolio represents long term loans
  - Adj. Net debt<sup>1</sup> / EBITDA ratio at 1.6x in Jun-23
  - Fixed charges and Interest coverage ratios at 2.5x and 2.9x in Jun-23
- **As of 30 June 2023, adj. Net debt stood at \$304m** with Total (balance sheet) debt of \$748m, Cash and cash equivalents of \$68m, Shareholders' loans of \$21m and 75% of RMLs of \$355m (100% - \$473m)

## Adj. Net debt<sup>1</sup> / EBITDA

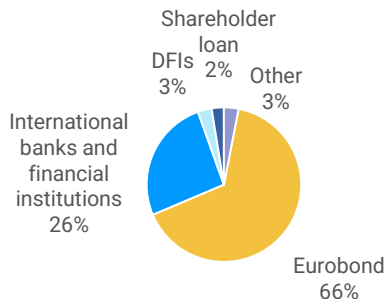
\$m (unless otherwise stated)



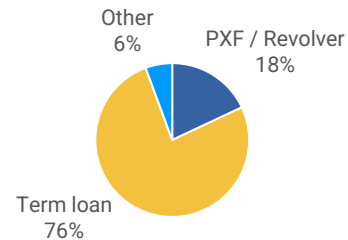
## Debt breakdown

As of 30 June 2023

### By type of lender<sup>2</sup>

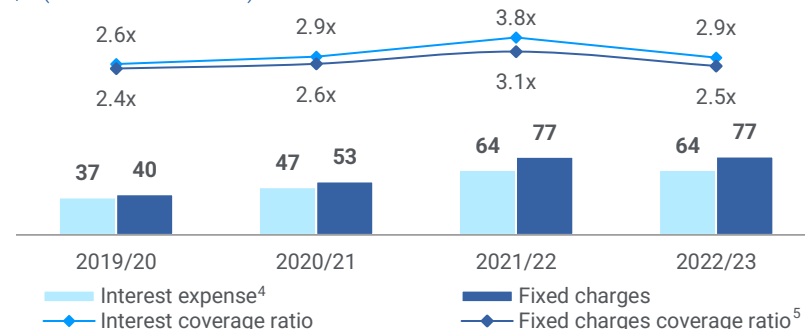


### By type of debt<sup>3</sup>



## Fixed charges and interest coverage ratios

\$m (unless otherwise stated)



Note: 1 – Net Debt excluding 75% RMI and non-interest bearing subordinated shareholder loan; 2 – International banks and financial institutions include AIK Bank, FMO, TradeX, ING, Syndicate of banks (Erste, Raiffeisen, UCB and OTP); DFIs include IIB; Shareholder loan includes non-interest bearing subordinated shareholder loan from Vaja Jhoshi and OCM, with fair value adjustment; 3 – Revolver loan is represented by self-liquidating facilities; term loan includes amortising loans and loans with bullet repayment; 4 – Calculated as sum of interest expense, interest on bonds issued; 5 – Calculated as EBITDA for the last twelve months divided by Fixed charges (Sum of interest expense, loan commissions, bank commissions, interest on bonds issued, lease interest expenses and amortization of bonds issued costs)





**TRANS-OIL**  
Group of Companies

# Appendix

# Trans-Oil Group history

1997-2008

*Launch of global marketing operations*



2009-2012

*Market consolidation and launch of crushing business*



2013-2017

*Modernization and improving profitability*



2018-2023

*Expansion and further vertical integration*



**Trans-Oil has been constantly growing through market consolidation and vertical integration building a leading agri-industrial business in CEE**

**1997-1998**

- Trans-Oil Ltd, a US based company, is established by Mr. James Kelley
- Trans-Oil acquires the biggest elevator in Moldova

**2004-2008**

- Mr. Vaja Jhashi acquires Trans-Oil
- Financial headquarters moves to Switzerland

**2009**

- Launch of port facilities located in Giurgiulesti International Port

**2010**

- Launch of the first crushing plant Trans-Oil Refinery

**2011**

- Acquisition of WJ Group and obtaining control over the biggest Moldovan crushing plant Floarea Soarelui

**2014**

- Acquisition of two port terminals in Reni, Ukraine

**2016**

- Expansion of port facility in Giurgiulesti

**2017**

- Launch of e-trade platform for agricultural producers

**2018**

- The Group's Board of Directors appointed
- Credit ratings obtained (first in Moldova for corporate issuer)

**2019**

- Debut \$300m Eurobond issue
- Oaktree Capital Management became a minority shareholder
- Acquisition of Romanian crushing plant

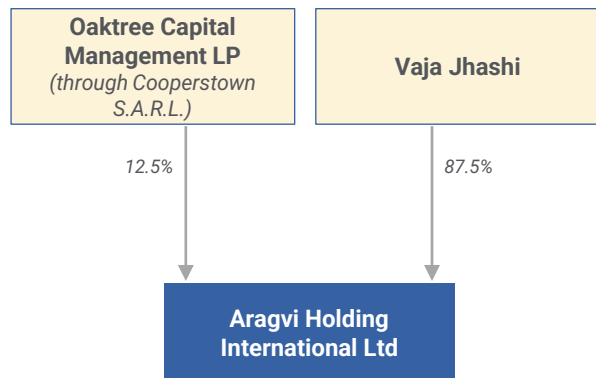
**2020-2022**

- Record revenues and EBITDA achieved
- CEE regional expansion
- VictoriaOil was consolidated into the Group
- Relocation of HQ to Romania
- Acquisition of two targets in Serbia
- Creation of own river fleet

# High corporate governance standards

## Shareholders' structure

as of 30 June 2023



- **Oaktree Capital Management** has acquired a **12.5% interest** in Aragvi Holding International Ltd on 18 June 2019
  - Oaktree Capital management is a **leading American global asset management firm** specializing in alternative investment (including private equity)

## Board of Directors



**Vaja Jhashi**  
CEO and Founder of  
Trans-Oil Group

- Graduated from Moscow State University and Cairo University, holds MBA degree from Indiana University



**Tommy Gade Jensen**  
Non-executive Director

- Senior Advisor at Oaktree Capital Management responsible for Agri & Food sector
- Previously CEO of Bunge EMEA in 2012-2017 and held various senior management positions at Bunge since 2003



**Asif Chaudhry**  
Independent Director

- Vice-President for International Programs in Washington State University
- Formerly US ambassador to Republic of Moldova in 2008-2011, Vice-President of Commodity Credit Corporation of Foreign Agricultural Services in 2006-2008



**Stephane Frappat**  
Independent Director

- Independent BoD member of United Grain Company, Chairman of the Board of Directors at Novorossiisk Wheat Mill
- Formerly CEO at Sodrugestvo Group



**Alain Stephane Dorthe**  
Independent Director

- Formerly Head of Credit Division, First Vice-President, at Banque de Commerce et de Placements (BCP), Genève
- Formerly Head of internal audit, Senior Vice-President at Discount Bank & Trust Company and Credit Director at UBS Zurich



**Cem Osmanoglu**  
Independent Director

- Independent financial consultant
- Formerly Head of Trade Finance Department at BCP Banque de Commerce et de Placements

# Strong international management team

28+



**Vaja Jhashi**

**CEO and Founder of Trans-Oil Group**

*Graduated from Moscow State University and Cairo University; Holds MBA degree from Indiana University*

25+



**Robert Monyak**

**Deputy CEO, Head of Corporate Strategy**

*Previously Executive VP and Chief Lending Officer at WorldBusiness Capital  
Graduated from Duke University; Master's degree from Columbia University (USA)*

30+



**Thierry Beaupied**

**Chief Operating Officer**

*Previously trader at Plantureaux SA, Lesieur Group and Louis Dreyfus  
Graduated from Maritime College of La Rochelle*

22+



**Radu Musinschi**

**Regional Director for Romania and Balkans**

*Previously head of acquisition/LBOs and project finance at Raiffeisen Bank Romania  
Graduated from Moldova State University; Master's degree from National School of Political and Administrative Studies in Romania; MBA at the University of Cambridge<sup>1</sup>*

12+



**Oleg Lupasco**

**Head of Corporate Finance**

*Previously finance director in media industry  
Graduated from University of Leicester (Finance); MBA degree at University of Chicago Booth School of Business*

21+



**Daniel Ruiz**

**Head of Global Funding and Business Development Solutions**

*Previously worked in BCGEe, BNP Paribas, Societe Générale  
Graduated from the University of Geneva*

17+

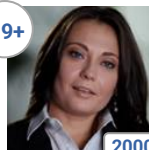


**Procop Buruiana**

**Group Head of Legal**

*Holds an LLM and JD degree (Washington University in St. Louis, USA), an LLM degree (University of Warwick, UK) and an LLB degree (Babes-Bolyai University, Romania)*

19+



**Evgeniya Ursu**

**Chief of Treasury and Finance**

*Graduated from London Metropolitan University (Business Law); Master's degree from Moscow State University/ EIIS (Marketing and PR); MBA from University of Chicago Booth School of Business*

32+

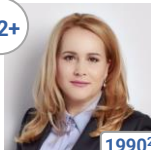


**Alex Hanson**

**Chief Risk Officer**

*Previously Risk Director at CHS Intl.  
Has a BSc. (First Class Honours Degree) in Applied Chemistry from Kingston Polytechnic*

32+



**Stela Ostrovetchi**

**Head of Oil Refinery operations in Moldova**

*Graduated from Balti State University (Technical disciplines) and the Academy of Economic Studies in Moldova*

13+



**Sinisa Kosutic**

**Head of VictoriaOil refinery**

*Previously worked in Credit Agricole, Komercijalna Bank  
Graduated from the University of Belgrade (Economics)*



Years of experience



Year of joining the Group

# Commitment to the community and environment

## Environmental

	2015/16	2022/23	
CO2 Emission Intensity, Kg CO <sub>2</sub> /t of Output	38	<b>39<sup>1</sup></b>	<b>ZERO</b> Environmental and Technogenic Incidents
Water Usage Ratio, Litres/t of Output	186	<b>204<sup>1</sup></b>	
Energy Usage Ratio, Mj/t of Output	520	<b>418</b>	Best practice Environmental, Health and Safety standards in place (IFC/EBRD compliant)
Waste Recycling Rate	94.5%	<b>99%</b>	

	2015/16	2022/23	
Employee turnover rate	25%	<b>23%</b>	The largest employer with ca. 2,743 of employees across Moldova
Employee training, Hours	12	<b>12</b>	
Employees with disabilities rate	<b>2%</b>	Female employment rate	<b>27%</b>
Number of severe accidents in last 3 years / 5 years	<b>2/1</b>	Number of fatalities in last 3 years / 5 years	<b>0/1</b>

## Employees

## Focus on Organic



Construction of Giurgiulesti plant for premium organic SFS oil production



Launched in Sep-22



Exclusive contracts with organic certified farmers in Moldova



Organizing public events for children



~\$115m invested in the local asset infrastructure since June 2012



Pre-crop loan facility with limit of \$43m supporting Moldovan farmers



Tree planting, antilitter activities, public roads repair



## Communities

# Working capital: Readily marketable inventory (RMI) concept



RMI concept is being widely used by commodity trading companies



RMI usually includes agricultural commodities and their derivatives (e.g., vegetable oils, meal, grains, oil seeds, etc.) that have been purchased or produced with the intent to be sold



In order to be treated as RMIs, inventories must meet the following criteria:

- ✓ The inventory is "pre-sold"
- ✓ The inventory could realistically be liquidated within 30 days (whatever the ultimate terms of the trading position)
- ✓ The inventory is not held for processing purposes
- ✓ The proceeds of any inventory liquidation are used for debt repayment
- ✓ These are regularly traded on international markets and current prices can be obtained from market data

**RMIs are also considered as readily convertible into cash**

Given the nature of our business and the fact that our traded commodities portfolio exactly meets the prerequisites of RMIs concept, the Group applies the same concept

# Working capital: Adjusted net debt concept

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- Given the limitations of commodity trading companies' public and global capital disclosures, their relative short history on global capital markets and the complexity of their businesses, **the concept of adjusted net debt has been introduced and widely used**
  - ✓ We believe that commodity traders' capital structure can raise confidence-sensitivity risks in certain scenarios, by making creditors more inclined to overreact to the size of their debt exposure
  - ✓ The concept of Adjusted net debt aims to help creditors better assess the credit risks related to the commodity trading business



- **In order to properly determine the debt nature and debt repayment capacity of commodity trading companies, certain amount of RMIs is being deducted from the total debt**



- **Such netting is made against the total debt, not just short-term debt that is actually used by commodity traders in most cases to finance RMIs**
  - ✓ In order to account for any margin losses in case of inventory accelerated liquidation we apply a discount of 25% to the RMIs for the purpose of determining net debt position

# Key financial indicators

## Balance sheet

\$m (unless otherwise stated)	2019/20	2020/21	2021/22	2022/23
Property, plant and equipment	276	363	407	467
Goodwill	49	49	49	49
Inventories	271	401	484	484
Forward contracts	88	115	31	112
Trade receivables and advances	112	157	380	376
Cash and cash equivalents	60	67	79	68
Other assets	3	4	3	3
<b>Total assets</b>	<b>860</b>	<b>1,156</b>	<b>1,432</b>	<b>1,558</b>
Borrowings	453	666	785	748
<i>incl. Shareholder's loan</i>	14	19	20	21
<i>incl. Bonds issued and Bond premium</i>	289	437	490	492
Deferred tax liabilities	23	26	33	34
Advances received	0	0	0	0
Trade and other payables	19	36	73	106
Other liabilities	32	46	18	33
<b>Total liabilities</b>	<b>528</b>	<b>774</b>	<b>909</b>	<b>922</b>
<b>Total equity</b>	<b>332</b>	<b>382</b>	<b>523</b>	<b>636</b>
<b>Total equity and liabilities</b>	<b>860</b>	<b>1,156</b>	<b>1,432</b>	<b>1,558</b>

### Key financial indicators

Net Debt, \$m	393	599	706	680
Adjusted Net Debt, \$m	179	284	338	304
RMLs, \$m	266	394	464	473
75% of RMLs, \$m	200	296	348	355

## Income statement

\$m (unless otherwise stated)	2019/20	2020/21	2021/22	2022/23
<b>Revenue</b>	<b>815</b>	<b>1,357</b>	<b>2,675</b>	<b>2,134</b>
<b>Gross profit</b>	<b>154</b>	<b>193</b>	<b>485</b>	<b>360</b>
margin, %	19%	14%	18%	17%
Other income	1	8	17	10
Selling and distribution costs	(59)	(61)	(240)	(175)
General and administrative expenses	(11)	(13)	(23)	(26)
Other gains / (losses), net	(2)	(4)	(7)	(9)
<b>Operating profit</b>	<b>84</b>	<b>123</b>	<b>232</b>	<b>160</b>
Finance income and costs, net, of which:	(42)	(99)	(65)	(68)
Interest expense	(37)	(47)	(64)	(64)
Fixed charges	(40)	(53)	(77)	(77)
<b>Profit before income tax</b>	<b>42</b>	<b>24</b>	<b>167</b>	<b>92</b>
<b>Profit for the year</b>	<b>40</b>	<b>14</b>	<b>148</b>	<b>73</b>
<b>EBITDA</b>	<b>96</b>	<b>137</b>	<b>241</b>	<b>184</b>
margin, %	12%	10%	9%	9%

### Key financial ratios

Adjusted Net Debt / EBITDA, x	1.9x	2.1x	1.4x	1.6x
Interest coverage ratio, x	2.6x	2.9x	3.8x	2.9x
Fixed charges coverage ratio, x	2.4x	2.6x	3.1x	2.5x